

Siyancuma Municipality



Final Budget Report *2011-2012*

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Adjustment Budgets	Prescribed in section 28 of the Municipal Finance Management Act. It is the formal means by which a municipality may revise its budget during a financial year.
Allocations	Money received from Provincial and National Treasury.
Budget	The financial plan of a municipality
Budget Related Policy	Policy of a municipality affecting or affected by the budget. Examples include tariff policy, rates policy and credit control and debt policy.
Budget Steering Committee	Committee established to provide technical assistance to the mayor in discharging the responsibilities set out in section 53 of the MFMA.
Capital Expenditure	Spending on Municipal Assets such as land, buildings and vehicles. Any capital expenditure must be reflected as an asset on a municipality's balance sheet.
Cash Flow Statement	A statement showing when actual cash will be received and spent by the Municipality, and the month end balances of cash and short term investments. Cash receipts and payments do not always coincide with budgeted income and expenditure timings. For example, when an invoice is received by the Municipality it is shown as expenditure in the month that the services or goods are received, even though it may not be paid in the same period.
CPI	Headline Consumer Price Index
DMTN	Domestic Medium Term Note
DORA	Division of Revenue Act. Annual legislation which shows the allocations from national to local government.
DORB	Division of Revenue Bill. Annual legislation tabled in parliament, but not enacted, which shows the allocations from national to local government.
Executive Management Team	A team consisting of the Municipal Manager and the Executive Directors and Chief Audit Executive reporting to the Municipal Manager.
Equitable Share	A general grant paid to municipalities. It is predominantly targeted to assist municipalities with the costs of free basic services.
GDFI	Gross Domestic Fixed Investment

GFS	Government Finance Statistics. An internationally recognized classification system that facilitates comparisons between municipalities.
IDP	Integrated Development Plan. The main strategic planning document of a municipality.
KPI	Key Performance Indicators. Measures of output and/or outcome.
MAYCO	Mayoral committee
MFMA	Municipal Finance Management Act (No 53 of 2003). The principal piece of legislation relating to municipal financial management.
MTREF	Medium Term Revenue and Expenditure Framework as prescribed by the MFMA set out indicative revenue and projected expenditure for the budget year plus two outer financial years to determine the affordability level thereof. It effectively represents a municipality's medium term financial plan.
MYPD	Multi Year Price Determination
NT	National Treasury
Operating Expenditure	Spending on the day to day expenses of a municipality such as general expenses, salaries & wages and repairs & maintenance.
Portfolio Committee	Section 79 of the Structures Act dictates that a municipal council may (a) establish one or more committees necessary for the effective and efficient performance of any of its functions or the exercise of any of its powers and (b) appoint the members of such a committee from among its members. Portfolio Committees process policies and bylaws relating to the functional areas within their terms of reference, and are responsible for implementation monitoring of these, as well as oversight of the functional areas. This oversight function is further enhanced by the Portfolio Committee's responsibility of assessing and monitoring the performance of services delivery which inter alia includes ensuring that the annual budgets of the municipality's departments are spent wisely and that there is no wastage or corruption.
PT	Provincial Treasury
Rates	Local Government tax based on assessed valuation of a property.
TMA	Total Municipal Account

SCM	Supply Chain Management
SDBIP	Service Delivery Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.
SFA	Strategic Focus Areas: The main priorities of a municipality as set out in the IDP. Budgeted spending must contribute towards achievement of these strategic focus areas.
Sub councils	The municipal area governed by the Siyancuma Municipality is divided into sub councils, each of which is made up of a number of wards. There are a total of wards, each of which is represented by a councilor. A ward is in turn made up of a number of suburbs.
Vote	One of the main segments into which a budget is divided, usually at directorate level.

2010/2011 BUDGET RESOLUTIONS

1. Recommended that the annual budget of the municipality for the financial year 2011/2012; and indicative allocations for the two projected outer years 2012/2013 and 2013/2014 and related policies be noted, as set out in the following schedules and annexures of Annexure A to this report:
 - a. Operating revenue by source reflected in Table 36.
 - b. Operating expenditure by vote reflected in Table 3.
 - c. Operating expenditure by GFS classification reflected in Table 2.
 - d. Multi-year capital appropriations by vote reflected in Table 35 and Annexure 1.
 - e. Capital expenditure by GFS classification reflected in Table 5.
 - f. Cash funding by source reflected in Table 5.
 - g. Cash Flow statement as reflected in Table 7.
 - h. Salaries and Benefits of Political Office Bearers, Councillors and Senior Officials as reflected in Table 27 and Table 28.
 - i. Grants, Subsidies and Contributions to external entities in 2011/2012 as set out in Annexure 18.
 - j. Income Performance Indicators for 2011/2012 as set out in Table 12.
 - k. Assessment (property) rates as set out in Annexure 3.
 - l. Special Rating Areas/Municipality Improvement District Levies and Budgets for 2011/2012 as set out in Annexure 4.
 - m. Revised Consumptive Tariffs, Rates and Basic Charges for Electricity Services, Water Services and Waste Management Services as set out in Annexure 5.
 - n. Tariffs, Fees and Charges Book incorporating miscellaneous tariffs, charges, rates and levies for 2011/2012 as set out in Annexure 6.
 - o. The Draft Rates Policy as set out in Annexure 7.
 - p. The Draft Tariff Policies as set out in Annexure 8.
 - q. Draft Credit Control and debt Collection Policy as set out in Annexure 9.
 - r. Draft Policy for the Allocation of Grant-In-Aid as set out in Annexure 10.
 - s. Integrated Development Plan as set out in Annexure 11.
 - t. Mayor's Special Fund as set out in Annexure 13.
 - u. Budgets for Municipal Entities reflected in Table 30 to Table 33.
 - v. Budgeted Financial Performance (revenue and expenditure) per directorate and department as per Annexure 19.
 - w. Operating and Capital ward allocation projects approved by Sub councils as set out in Annexure 20.
 - x. The Draft Funding and Reserves Policy as set out in Annexure 22.
2. Service Delivery Plans/Business Plans with measurable targets be approved by the Executive Mayor in June 2011 following approval of the Budget.
3. Unspent conditional grant allocations (National) as at the end of the 2010/2011 financial year and appropriated or voted to 2011/2012 and future years not be committed to expenditure until approval thereof is obtained from National Treasury, per directive of Budget Circular 38 (2009) and Circular 52 (2010).
4. As per the Executive Management Team resolution the devolved fleet of the Rates Funded directorates will be centralized under the Corporate Services Fleet Management department with effect from 1 July 2011. The full impact will be reflected in the budget for approval at the May 2011 Council Meeting.

5. Further ward allocation projects will be identified and approved by sub councils towards the end of April and will be included in the budget for approval at the May 2011 Council Meeting.
6. The National Treasury Circular 51 ("Municipal Budget Circular for the 2011/2012 MTREF") is annexed to this report for noting.

2. ANNUAL BUDGET TABLES

The Budget schedules to be approved by resolution of Council: Table A1 – Budget Summary

NC077 Siyancuma - Table A1 Budget Summary

Description	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Financial Performance										
Property rates		4,119	4,847	5,671	5,671	5,746	–	1,047	1,120	1,198
Service charges		27,196	32,732	40,377	40,377	41,574	–	35,804	38,311	40,992
Investment revenue		162	355	200	200	261	–	260	260	260
Transfers recognised - operational		15,738	22,993	25,845	25,845	25,845	–	27,288	33,653	28,468
Other own revenue		1,885	1,342	1,500	1,500	1,519	–	1,239	1,330	1,425
Total Revenue (excluding capital transfers and contributions)		49,099	62,270	73,594	73,594	74,944	–	65,638	74,674	72,344
Employee costs		19,470	20,154	25,320	25,320	21,779	–	25,527	29,251	30,425
Remuneration of councillors		2,064	1,962	1,760	1,760	1,760	–	1,934	2,069	2,214
Depreciation & asset impairment		–	5,508	–	–	–	–	6,367	6,808	7,279
Finance charges		1,947	1,998	2,528	2,528	2,523	–	100	100	100
Materials and bulk purchases		9,557	10,594	16,940	16,940	17,276	–	21,870	27,256	32,645
Transfers and grants		–	2,313	570	570	8,733	–	60	64	69
Other expenditure		5,347	14,358	23,975	23,975	15,083	–	15,438	16,519	17,534
Total Expenditure		38,384	56,886	71,093	71,093	67,153	–	71,296	82,067	90,266

Surplus/(Deficit)		10,715	5,384	2,501	2,501	7,791	-	(5,658)	(7,393)	(17,923)
Transfers recognised - capital	-	-	-	-	-	-	-	-	-	-
Contributions recognised - capital & contributed assets	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		10,715	5,384	2,501	2,501	7,791	-	(5,658)	(7,393)	(17,923)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year		10,715	5,384	2,501	2,501	7,791	-	(5,658)	(7,393)	(17,923)
<u>Capital expenditure & funds sources</u>										
Capital expenditure	-	19,906	-	16,033	16,033	-	-	19,874	20,561	21,692
Transfers recognised - capital	-	600	-	16,033	16,033	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
Public contributions & donations	-	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	-	-	-	-	-	-	-	-	-	-
Total sources of capital funds	-	600	-	16,033	16,033	-	-	-	-	-
<u>Financial position</u>										
Total current assets		5,156	17,970	18,867	18,867	18,867	-	19,810	20,800	21,840
Total non current assets		114,579	125,974	132,273	132,273	132,273	-	150,114	170,677	192,679
Total current liabilities		14,133	15,810	16,051	16,051	16,051	-	16,566	17,140	14,316

Total non current liabilities		6,707	6,823	7,164	7,164	7,164	-	7,916	7,854	8,258
Community wealth/Equity		98,895	121,311	127,925	127,925	127,925	-	145,442	166,483	191,945
<u>Cash flows</u>										
Net cash from (used) operating		-	26,137	20,000	20,000	-	-	(12,790)	(14,297)	(25,318)
Net cash from (used) investing		-	(16,897)	(16,000)	(16,000)	-	-	(19,874)	(20,561)	(21,692)
Net cash from (used) financing		-	(125)	(190)	(190)	-	-	-	-	-
Cash/cash equivalents at the year end		(2,502)	6,613	10,423	69,940	-	66,130	3,769	(31,089)	(78,099)
<u>Cash backing/surplus reconciliation</u>										
Cash and investments available		(2,502)	6,613	6,943	6,943	6,943	-	7,290	7,654	8,037
Application of cash and investments		7,994	8,441	9,366	9,366	14,428	-	7,921	8,316	5,402
Balance - surplus (shortfall)		(10,495)	(1,828)	(2,423)	(2,423)	(7,485)	-	(631)	(662)	2,635
<u>Asset management</u>										
Asset register summary (WDV)	-	19,906	109,726	107,184	107,184	-	150,071	150,071	170,632	192,324
Depreciation & asset impairment		-	5,508	-	-	-	6,367	6,367	6,808	7,279
Renewal of Existing Assets		-	-	-	-	-	-	-	-	-

Repairs and Maintenance		-	-	4,214	4,214	-	7,743	7,743	8,285	8,965
<u>Free services</u>										
Cost of Free Basic Services provided		-	-	-	-	-	-	-	-	-
Revenue cost of free services provided		-	-	-	-	-	-	-	-	-
<u>Households below minimum service level</u>										
Water:	-	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:		-	-	-	-	-	-	-	-	-
Energy:		-	-	-	-	-	-	-	-	-
Refuse:		-	-	-	-	-	-	-	-	-

Table 1: Budget Summary (Table A1)

**The 2007/08 and 2008/09 audited outcomes iro the capital budget excludes adjustments which are not made on our financial system*

Table A2 – Budgeted Financial Performance (Revenue and Expenditure by standard classification)

Table 2: Budgeted Financial Performance (Revenue and Expenditure by standard classification) (Table A2)

NC077 Siyancuma - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue - Standard		16,867	21,118	–	35,142	35,142	35,348	36,533	43,521	39,000
<i>Governance and administration</i>		16,559	20,558	–	–	–	–	774	818	865
Executive and council		198	445	–	34,866	34,866	35,063	35,476	42,400	37,811
Budget and treasury office		110	115	–	276	276	285	283	303	324
Corporate services		22	36	–	252	252	185	183	196	210
<i>Community and public safety</i>		22	24	–	33	33	34	34	36	39
Community and social services		–	4	–	191	191	150	149	159	171
Sport and recreation		–	–	–	–	–	–	–	–	–
Public safety		–	–	–	–	–	–	–	–	–
Housing		–	8	–	27	27	–	–	–	–
Health		460	489	–	–	–	–	–	–	–
<i>Economic and environmental services</i>		–	–	–	–	–	–	–	–	–
Planning and development		460	489	–	–	–	–	–	–	–
Road transport		–	–	–	–	–	–	–	–	–
Environmental protection		22,347	27,196	–	40,390	40,390	41,574	61,888	65,516	69,794
<i>Trading services</i>		11,964	15,089	–	24,409	24,409	22,635	21,815	20,170	21,582
Electricity		4,928	6,088	–	7,892	7,892	10,531	27,854	32,271	34,222
Water										

Waste water management		3,020	3,308	–	4,447	4,447	4,606	5,986	6,405	6,853
Waste management		2,436	2,711	–	3,643	3,643	3,802	6,234	6,670	7,137
<i>Other</i>	4	254	260	–	–	–	–	–	–	–
Total Revenue - Standard	2	39,950	49,100	–	75,784	75,784	77,106	98,605	109,233	109,004
<u>Expenditure - Standard</u>	-	19,914	25,684	–	35,578	35,578	34,163	35,677	38,173	40,967
<i>Governance and administration</i>		13,394	19,378	–	5,528	5,528	4,901	5,036	5,389	5,766
Executive and council		6,186	5,969	–	20,075	20,075	20,754	21,650	23,166	24,787
Budget and treasury office		334	337	–	9,975	9,975	8,508	8,990	9,618	10,413
Corporate services		1,971	2,204	–	4,126	4,126	3,499	4,505	4,821	5,106
<i>Community and public safety</i>		1,160	1,221	–	2,034	2,034	2,058	2,306	2,468	2,640
Community and social services		713	857	–	1,643	1,643	1,262	1,711	1,831	1,907
Sport and recreation		13	14	–	87	87	26	252	270	288
Public safety		–	–	–	–	–	–	–	–	–
Housing		85	112	–	362	362	153	236	253	270
Health		3,311	3,748	–	4,449	4,449	3,838	6,029	6,451	6,902
<i>Economic and environmental services</i>		–	–	–	–	–	–	–	–	–
Planning and development		3,311	3,748	–	4,449	4,449	3,838	6,029	6,451	6,902
Road transport		–	–	–	–	–	–	–	–	–
Environmental protection		15,962	18,481	–	32,229	32,229	28,913	64,096	71,722	79,903
<i>Trading services</i>		10,061	11,369	–	21,662	21,662	20,359	31,695	34,597	40,499
Electricity										

Water		1,605	2,256	–	3,257	3,257	3,467	21,080	25,019	26,458
Waste water management		2,488	2,773	–	4,145	4,145	2,559	6,403	6,843	7,314
Waste management		1,808	2,083	–	3,166	3,166	2,529	4,918	5,263	5,631
<i>Other</i>	4	1,070	1,100	–	–	–	–	–	–	–
Total Expenditure - Standard	3	42,228	51,217	–	76,382	76,382	70,414	110,307	121,167	132,878
Surplus/(Deficit) for the year		(2,278)	(2,117)	–	(598)	(598)	6,693	(11,702)	(11,934)	(23,873)

References

1. Government Finance Statistics Functions and Sub-functions are standardised to assist the compilation of national and international accounts for comparison purposes

2. Total Revenue by standard classification must reconcile to Total Operating Revenue shown in Budgeted Financial Performance (revenue and expenditure)

3. Total Expenditure by Standard Classification must reconcile to Total Operating Expenditure shown in Budgeted Financial Performance (revenue and expenditure)

4. All amounts must be classified under a standard classification (modified GFS). The GFS function 'Other' is only for Abattoirs, Air Transport, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

Table A3 – Budgeted Financial Performance (revenue and expenditure by municipal vote)

NC077 Siyancuma - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description R thousand	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue by Vote	1									
Executive & Council		16,558	20,558	–	155	155	151	921	975	1,033
Budget & Treasury Office		198	445	–	34,866	34,866	35,063	35,476	42,400	37,811
Corporate Services		5,455	6,019	–	8,090	8,090	8,408	12,220	13,075	13,990
Planning & Development		110	115	–	120	120	134	136	146	156
Health		459	489	–	–	–	–	–	–	–
Community & Social Services		1	–	–	–	–	–	–	–	–
Housing		–	8	–	27	27	–	–	–	–
Public Safety		5	6	–	7	7	1	1	1	1
Sport and Recreation		17	18	–	26	26	33	33	35	38
Environmental Protection		–	4	–	–	–	–	–	–	–
Waste Management		–	–	–	–	–	–	–	–	–
Waste Water Management		–	–	–	–	–	–	–	–	–
Road Transport		11,964	15,089	–	26,142	26,142	24,368	21,815	20,170	21,582
Water		4,928	6,088	–	7,892	7,892	10,531	27,854	32,271	34,222
Electricity		254	260	–	191	191	150	149	159	171
Total Revenue by Vote	2	39,950	49,100	–	77,517	77,517	78,839	98,604	109,233	109,004

Expenditure by Vote to be appropriated	1										
		13,393	19,378	–	14,251	14,251	12,303	12,092	12,938	13,843	
Executive & Council		6,186	5,969	–	19,975	19,975	20,754	22,775	24,370	26,076	
Budget & Treasury Office		4,295	4,856	–	6,774	6,774	5,088	11,321	12,106	12,945	
Corporate Services		713	716	–	1,103	1,103	1,106	1,934	2,070	2,337	
Planning & Development		167	239	–	87	87	26	252	270	288	
Health		3,157	3,523	–	3,744	3,744	3,838	6,029	6,451	6,902	
Community & Social Services		85	112	–	362	362	153	236	253	270	
Housing		639	690	–	785	785	826	839	898	961	
Public Safety		143	152	–	139	139	148	212	227	243	
Sport and Recreation		713	857	–	981	981	1,084	1,254	1,342	1,436	
Environmental Protection		–	–	–	–	–	–	–	–	–	
Waste Management		–	–	–	–	–	–	–	–	–	
Waste Water Management		10,061	11,369	–	22,323	22,323	22,092	31,695	34,597	40,499	
Road Transport		1,605	2,256	–	2,090	2,090	3,257	21,080	25,019	26,458	
Water		1,070	1,100	–	1,388	1,388	1,262	1,711	1,831	1,907	
Electricity											
Total Expenditure by Vote	2	42,228	51,217	–	74,001	74,001	71,936	111,432	122,371	134,166	
Surplus/(Deficit) for the year	2	(2,278)	(2,117)	–	3,516	3,516	6,903	(12,828)	(13,138)	(25,162)	

References

1. Insert 'Vote': e.g. department, if different to standard classification structure
2. Must reconcile to Budgeted Financial Performance (revenue and expenditure)
3. Assign share in 'associate' to relevant Vote

check Surplus/(Deficit) for the year

- - - - -

Table 3: Budgeted Financial Performance (Revenue and Expenditure by municipal vote) (Table A3)

Table A4 – Budgeted Financial Performance (revenue and expenditure)

NC077 Siyancuma - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand	1										
<u>Revenue By Source</u>											
Property rates	2	–	4,119	4,847	5,671	5,671	5,746	–	1,047	1,120	1,198
Property rates - penalties & collection charges											
Service charges - electricity revenue	2	–	15,089	19,239	24,409	24,409	22,635	–	17,419	18,639	19,943
Service charges - water revenue	2	–	6,088	6,401	7,879	7,879	10,531	–	9,962	10,659	11,405
Service charges - sanitation revenue	2	–	3,308	3,866	4,447	4,447	4,606	–	4,279	4,578	4,899
Service charges - refuse revenue	2	–	2,711	3,226	3,643	3,643	3,802	–	4,145	4,435	4,745
Service charges - other		–	–	–	–	–	–		–	–	–
Rental of facilities and equipment				309	302	302	283		89	95	101
Interest earned - external investments			162	355	200	200	261		260	260	260
Interest earned - outstanding debtors			232	301	262	262	374		370	400	430
Dividends received		–	–	–	–	–	–		–	–	–
Fines				109	38	38	68		35	37	40
Licences and permits				615	610	610	584		610	653	698

Agency services				7	-	-	13		12	13	14
Transfers recognised - operational			15,738	22,993	25,845	25,845	25,845		27,288	33,653	28,468
Other revenue	2	-	1,653	-	289	289	196	-	124	133	142
Gains on disposal of PPE		-	-	-	-	-	-		-	-	-
Total Revenue (excluding capital transfers and contributions)		-	49,099	62,270	73,594	73,594	74,944	-	65,638	74,674	72,344
Expenditure By Type	-	-	19,470	20,154	25,320	25,320	21,779	-	25,527	29,251	30,425
Employee related costs	2		2,064	1,962	1,760	1,760	1,760		1,934	2,069	2,214
Remuneration of councillors			5,347	1,572	6,300	6,300	6,300		6,300	6,741	7,213
Debt impairment	3										
Depreciation & asset impairment	2	-	-	5,508	-	-	-	-	6,367	6,808	7,279
Finance charges			1,947	1,998	2,528	2,528	2,523		100	100	100
Bulk purchases	2	-	9,557	10,594	16,940	16,940	17,276	-	21,870	27,256	32,645
Other materials	8										
Contracted services		-	-	735	2,177	2,177	-	-	1,152	1,233	1,319
Transfers and grants				2,313	570	570	8,733		60	64	69
Other expenditure	4, 5	-	-	12,051	15,498	15,498	8,783	-	7,986	8,545	9,003
Loss on disposal of PPE											
Total Expenditure		-	38,384	56,886	71,093	71,093	67,153	-	71,296	82,067	90,266
Surplus/(Deficit)		(1)	0	(0)	(0)	1	1	1	300	250	300
Transfers recognised - capital									7	8	10
Contributions recognised - capital	6								156	450	275

Contributed assets		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		(1)	0	(0)	(0)	1	1	1	456	700	575
Taxation											
Surplus/(Deficit) after taxation		(1)	0	(0)	(0)	1	1	1	456	700	575
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		(1)	0	(0)	(0)	1	1	1	456	700	575
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		(1)	0	(0)	(0)	1	1	1	456	700	575

References

1. Classifications are revenue sources and expenditure type
2. Detail to be provided in Table SA1
3. Previously described as 'bad or doubtful debts' - amounts shown should reflect the change in the provision for debt impairment
4. Expenditure type components previously shown under repairs and maintenance should be allocated back to the originating expenditure group/item; e.g. employee costs
5. Repairs & maintenance detailed in Table A9 and Table SA34c
6. Contributions are funds provided by external organisations to assist with infrastructure development; e.g. developer contributions (detail to be provided in Table SA1)
7. Equity method
8. All materials not part of 'bulk' e.g. road making materials, pipe, cable etc.

Table 4: Budgeted Financial Performance (Revenue and Expenditure) (Table A4)

Table A5 – Budgeted Capital Expenditure by vote, standard classification and funding

Table 5: Budgeted Capital Expenditure by vote, standard classification and funding (Table A5)

NC077 Siyancuma - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<u>Capital expenditure - Vote</u>	2										
<u>Multi-year expenditure to be appropriated</u>											
Executive & Council		-	-	-	-	-	-	-	-	-	-
Budget & Treasury Office		-	-	-	-	-	-	-	-	-	-
Corporate Services		28,182	18,174	-	-	-	-	-	-	-	-
Planning & Development		9,813	1,357	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
Community & Social Services		-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Public Safety		25	68	-	-	-	-	-	-	-	-
Sport and Recreation		-	52	-	-	-	-	-	-	-	-
Environmental Protection		868	255	-	-	-	-	-	-	-	-
Waste Management		-	-	-	-	-	-	-	-	-	-
Waste Water Management		-	-	-	-	-	-	-	-	-	-
Road Transport		226	-	-	-	-	-	-	2,964	-	-

Water		549	-	-	-	-	-	-	16,910	20,561	21,692
Electricity		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	39,662	19,906	-	-	-	-	-	19,874	20,561	21,692
<u>Single-year expenditure to be appropriated</u>	2										
Executive & Council		-	-	-	-	-	-	-	-	-	-
Budget & Treasury Office		-	-	-	-	-	-	-	-	-	-
Corporate Services		-	-	-	-	-	-	-	-	-	-
Planning & Development		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
Community & Social Services		-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Public Safety		-	-	-	-	-	-	-	-	-	-
Sport and Recreation		-	-	-	-	-	-	-	-	-	-
Environmental Protection		-	-	-	-	-	-	-	-	-	-
Waste Management		-	-	-	-	-	-	-	-	-	-
Waste Water Management		-	-	-	-	-	-	-	-	-	-
Road Transport		-	-	-	-	-	-	-	-	-	-
Water		-	-	-	-	-	-	-	-	-	-
Electricity		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Vote		39,662	19,906	-	-	-	-	-	19,874	20,561	21,692

Capital Expenditure - Standard										
<i>Governance and administration</i>	-	-	-	-	-	-	-	-	-	-
Executive and council	-	-		-	-	-		-	-	-
Budget and treasury office	-	-		-	-	-		-	-	-
Corporate services	-	-		-	-	-		-	-	-
	9,837	1,733	-	-	-	-	-	-	-	-
<i>Community and public safety</i>	25	1,478		-	-	-		-	-	-
Community and social services	-	255		-	-	-		-	-	-
Sport and recreation	-	-		-	-	-		-	-	-
Public safety	9,813	-		-	-	-		-	-	-
Housing	-	-		-	-	-		-	-	-
Health	-	-		-	-	-		-	-	-
	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>	-	-		-	-	-		-	-	-
Planning and development	-	-		-	-	-		-	-	-
Road transport	-	-		-	-	-		-	-	-
Environmental protection	-	-		-	-	-		-	-	-
	28,182	18,174	-	16,033	16,033	-	-	19,874	20,561	21,692
<i>Trading services</i>	-	-		1,733	1,733	-		2,964	-	-
Electricity	-	-		14,300	14,300	-		16,910	20,561	21,692
Water	-	-		-	-	-		-	-	-
Waste water management	28,182	18,174		-	-	-		-	-	-
Waste management	-	-		-	-	-		-	-	-
<i>Other</i>										

Total Capital Expenditure - Standard	3	38,019	19,906	–	16,033	16,033	–	–	19,874	20,561	21,692
Funded by:											
National Government		19,384	600		16,033	16,033	–		–	–	–
Provincial Government		1,443	–		–	–	–		–	–	–
District Municipality		–	–		–	–	–		–	–	–
Other transfers and grants		–	–		–	–	–		–	–	–
Transfers recognised - capital	4	20,827	600	–	16,033	16,033	–	–	–	–	–
Public contributions & donations	5	–	–		–	–	–		–	–	–
Borrowing	6	–	–		–	–	–		–	–	–
Internally generated funds		–	–		–	–	–		–	–	–
Total Capital Funding	7	20,827	600	–	16,033	16,033	–	–	–	–	–

References

1. Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3).
2. Include capital component of PPP unitary payment. Note that capital transfers are only appropriated to municipalities for the budget year
3. Capital expenditure by standard classification must reconcile to the appropriations by vote
4. Must reconcile to supporting table SA20 and to Budgeted Financial Performance (revenue and expenditure)
5. Must reconcile to Budgeted Financial Performance (revenue and expenditure)
6. Include finance leases and PPP capital funding component of unitary payment - total borrowing/repayments to reconcile to changes in Table SA17
7. Total Capital Funding must balance with Total Capital Expenditure
8. Include any capitalised interest (MFMA section 46) as part of relevant capital budget

Table A6 – Budgeted Financial Position

Table 6: Budgeted Financial Position (Table A6)

NC077 Siyancuma - Table A6 Budgeted Financial Position

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand											
ASSETS											
Current assets											
Cash		4,110	–								
Call investment deposits	1	–	56	6,613	6,943	6,943	6,943	–	7,290	7,654	8,037
Consumer debtors	1	–	939	5,016	5,266	5,266	5,266	–	5,529	5,806	6,096
Other debtors			4,160	6,341	6,658	6,658	6,658		6,991	7,340	7,707
Current portion of long-term receivables											
Inventory	2										

Total current assets		4,110	5,156	17,970	18,867	18,867	18,867	–	19,810	20,800	21,840
Non current assets											
Long-term receivables			–	10	11	11	11		11	12	15
Investments											
Investment property											
Investment in Associate											
Property, plant and equipment	3	–	114,579	125,964	132,262	132,262	132,262	–	150,103	170,665	192,664
Agricultural											
Biological											
Intangible											
Other non-current assets											
Total non current assets		–	114,579	125,974	132,273	132,273	132,273	–	150,114	170,677	192,679
TOTAL ASSETS		4,110	119,734	143,944	151,140	151,140	151,140	–	169,924	191,477	214,519
LIABILITIES											
Current liabilities	-										
Bank overdraft	1	2,056	2,558								
Borrowing	4	–	132	150	158	158	158	–	166	174	183
Consumer deposits		158	166	173	181	181	181		175	180	190
Trade and other payables	4	–	8,357	13,202	13,862	13,862	13,862	–	14,575	15,304	12,741
Provisions		1,112	2,920	2,285	1,850	1,850	1,850		1,650	1,482	1,202

Total current liabilities		3,326	14,133	15,810	16,051	16,051	16,051	–	16,566	17,140	14,316
Non current liabilities											
Borrowing		–	672	522	548	548	548	–	970	560	600
Provisions		–	6,035	6,301	6,616	6,616	6,616	–	6,946	7,294	7,658
Total non current liabilities		–	6,707	6,823	7,164	7,164	7,164	–	7,916	7,854	8,258
TOTAL LIABILITIES		3,326	20,840	22,633	23,215	23,215	23,215	–	24,482	24,994	22,574
NET ASSETS	5	784	98,895	121,311	127,925	127,925	127,925	–	145,442	166,483	191,945
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		(19,477)	98,895	121,311	127,925	127,925	127,925		145,442	166,483	191,945
Reserves	4	–	–	–	–	–	–	–	–	–	–
Minorities' interests											
TOTAL COMMUNITY WEALTH/EQUITY	5	(19,477)	98,895	121,311	127,925	127,925	127,925	–	145,442	166,483	191,945

References

1. Detail to be provided in Table SA3
2. Include completed low cost housing to be transferred to beneficiaries within 12 months
3. Include 'Construction-work-in-progress' (disclosed separately in annual financial statements)
4. Detail to be provided in Table SA3. Includes reserves to be funded by statute.
5. Net assets must balance with Total Community Wealth/Equity

Table A7 – Budgeted Cash Flows

NC077 Siyancuma - Table A7 Budgeted Cash Flows

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11	2011/12 Medium Term Revenue & Expenditure Framework
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R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Ratepayers and other				47,435	46,000	46,000			50,376	53,895	57,660
Government - operating	1			-	30,000	30,000			27,288	32,653	28,468
Government - capital	1			-	16,000	16,000			20,681	21,424	22,616
Interest				657	1,000	1,000			260	260	260
Dividends				-							
Payments											
Suppliers and employees				(47,448)	(77,000)	(77,000)			(108,294)	(124,930)	(135,423)
Finance charges				(1,998)	(1,000)	(1,000)			(100)	(100)	(100)
Transfers and Grants	1			27,491	5,000	5,000			(3,000)	2,500	1,200
NET CASH FROM/(USED) OPERATING ACTIVITIES		-	-	26,137	20,000	20,000	-	-	(12,790)	(14,297)	(25,318)
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE				-							
Decrease (Increase) in non-current debtors				-							
Decrease (increase) other non-current receivables				(10)					-		
Decrease (increase) in non-current investments				-							
Payments											
Capital assets				(16,887)	(16,000)	(16,000)			(19,874)	(20,561)	(21,692)

NET CASH FROM/(USED) INVESTING ACTIVITIES		-	-	(16,897)	(16,000)	(16,000)	-	-	(19,874)	(20,561)	(21,692)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans				-							
Borrowing long term/refinancing				-					-		
Increase (decrease) in consumer deposits				7	10	10					
Payments											
Repayment of borrowing				(132)	(200)	(200)			-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	(125)	(190)	(190)	-	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		-	-	9,115	3,810	3,810	-	-	(32,664)	(34,858)	(47,010)
Cash/cash equivalents at the year begin:	2	(2,502)	(2,502)	(2,502)	6,613	66,130		66,130	36,433	3,769	(31,089)
Cash/cash equivalents at the year end:	2	(2,502)	(2,502)	6,613	10,423	69,940	-	66,130	3,769	(31,089)	(78,099)

References

1. Local/District municipalities to include transfers from/to District/Local Municipalities
2. Cash equivalents includes investments with maturities of 3 months or less

Total receipts	-	-	48,082	93,000	93,000	-	-	98,604	108,233	109,004
Total payments	-	-	(38,842)	(89,000)	(89,000)	-	-	(131,268)	(143,091)	(156,015)
	-	-	9,240	4,000	4,000	-	-	(32,664)	(34,858)	(47,010)
Borrowings & investments & c.deposits	-	-	7	10	10	-	-	-	-	-
Repayment of borrowing	-	-	(132)	(200)	(200)	-	-	-	-	-

-	-	9,115	3,810	3,810	-	-	(32,664)	(34,858)	(47,010)
-	-	-	-	-	-	-	-	-	-

Table 7: Budgeted Cash Flows (Table A7)

Table A8 – Cash backed reserves/accumulated surplus reconciliation

NC077 Siyancuma - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description R thousand	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<u>Cash and investments available</u>											
Cash/cash equivalents at the year end	1	(2,502)	(2,502)	6,613	10,423	69,940	-	66,130	3,769	(31,089)	(78,099)
Other current investments > 90 days		4,556	-	0	(3,480)	(62,997)	6,943	(66,130)	3,521	38,743	86,136
Non current assets - Investments	1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:		2,054	(2,502)	6,613	6,943	6,943	6,943	-	7,290	7,654	8,037
<u>Application of cash and investments</u>											
Unspent conditional transfers		-	3,797	6,880	7,224	7,224	7,224	-	7,606	7,986	8,385
Unspent borrowing											
Statutory requirements	2										

Other working capital requirements	3	-	4,197	1,561	2,142	2,142	7,204	-	315	330	(2,983)
Other provisions											
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		-	7,994	8,441	9,366	9,366	14,428	-	7,921	8,316	5,402
Surplus(shortfall)		2,054	(10,495)	(1,828)	(2,423)	(2,423)	(7,485)	-	(631)	(662)	2,635

References

1. Must reconcile with Budgeted Cash Flows
2. For example: VAT, taxation
3. Council approval for policy required - include sufficient working capital (e.g. allowing for a % of current debtors > 90 days as uncollectable)
4. For example: sinking fund requirements for borrowing
5. Council approval required for each reserve created and basis of cash backing of reserves

Example supporting calculations only below (municipalities to adjust to suit their circumstances)

Other working capital estimate

	-	-	5,300	5,062	5,062	-	-	7,269	7,634	8,017
Current debtors collected in 30 days	-	4,160	6,341	6,658	6,658	6,658	-	6,991	7,340	7,707
Other debtors collected in 30 days	-	(8,357)	(13,202)	(13,862)	(13,862)	(13,862)	-	(14,575)	(15,304)	(12,741)
Creditors due in 30 days	-	(4,197)	(1,561)	(2,142)	(2,142)	(7,204)	-	(315)	(330)	2,983
Total										

Debtors collection assumptions

	-	939	5,016	5,266	5,266	5,266	-	5,529	5,806	6,096
Balance outstanding - consumer debtors	0%	0%	106%	96%	96%	0%	0%	131%	131%	132%
Estimate of consumers debtors collection rate	-	4,160	6,341	6,658	6,658	6,658	-	6,991	7,340	7,707
Balance outstanding - other debtors	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Estimate of other debtors > 90 days										

<u>Long term investments committed</u>											
Balance (<i>Insert description; eg sinking fund</i>)											
-											
-											
<hr/>											
<u>Reserves to be backed by cash/investments</u>											
Housing Development Fund	-	-	-	-	-	-	-	-	-	-	-
Capital replacement											
Self-insurance											
Other (list)											
<hr/>											
<hr/>											

Table 8: Cash backed reserves/accumulated surplus reconciliation (Table A8)

Table A9 – Asset Management

NC077 Siyancuma - Table A9 Asset Management

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand										
CAPITAL EXPENDITURE										
<u>Total New Assets</u>	1	-	-	-	16,033	16,033	-	24,312	20,561	21,692
<i>Infrastructure - Road transport</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Electricity</i>		-	-	-	1,733	1,733	-	4,952	-	-
<i>Infrastructure - Water</i>		-	-	-	14,300	14,300	-	17,981	20,561	21,692

		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Sanitation</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Other</i>		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	16,033	16,033	-	22,932	20,561	21,692
Community		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6	-	-	-	-	-	-	1,380	-	-
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
<u>Total Renewal of Existing Assets</u>	2	-	-	-	-	-	-	-	-	-
<i>Infrastructure - Road transport</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Electricity</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Water</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Sanitation</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Other</i>		-	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-	-	-
Community	-	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-	-
Other assets	6	-	-	-	-	-	-	-	-	-

Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
<u>Total Capital Expenditure</u>	4									
<i>Infrastructure - Road transport</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Electricity</i>		-	-	-	1,733	1,733	-	4,952	-	-
<i>Infrastructure - Water</i>		-	-	-	14,300	14,300	-	17,981	20,561	21,692
<i>Infrastructure - Sanitation</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Other</i>		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	16,033	16,033	-	22,932	20,561	21,692
Community		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	-	-	-	1,380	-	-
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class	2	-	-	-	16,033	16,033	-	24,312	20,561	21,692
ASSET REGISTER SUMMARY - PPE (WDV)	5									
<i>Infrastructure - Road transport</i>		75		45,724	45,724	45,724	-	45,724	45,724	45,724

<i>Infrastructure - Electricity</i>				12,080	13,813	13,813	–	18,765	18,765	18,765
<i>Infrastructure - Water</i>		1,126		11,245	25,545	25,545	–	43,526	64,087	85,779
<i>Infrastructure - Sanitation</i>		18,491	18,174	102	102	102	–	102	102	102
<i>Infrastructure - Other</i>		781		18,485	18,485	18,485	–	18,485	18,485	18,485
		20,472	18,174	87,637	103,669	103,669	–	126,602	147,163	168,855
Infrastructure		110	1,733	18,574	–	–	–	18,574	18,574	18,574
Community				–	–	–	–			
Heritage assets				–	–	–	–			
Investment properties		–	–	–	–	–	–	–	–	–
Other assets		7,750		3,515	3,515	3,515	–	4,895	4,895	4,895
Agricultural Assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		–	–	–	–	–	–	–	–	–
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	28,332	19,906	109,726	107,184	107,184	–	150,071	170,632	192,324
EXPENDITURE OTHER ITEMS										
<u>Depreciation & asset impairment</u>		–	–	5,508	–	–	–	6,367	6,808	7,279
<u>Repairs and Maintenance by Asset Class</u>	3	–	–	–	4,214	4,214	–	7,743	8,285	8,965
<i>Infrastructure - Road transport</i>		–	–	–	–	–	–	–	–	–
<i>Infrastructure - Electricity</i>		–	–	–	1,072	1,072	–	2,815	3,012	3,222
<i>Infrastructure - Water</i>		–	–	–	1,167	1,167	–	1,448	1,549	1,658
<i>Infrastructure - Sanitation</i>		–	–	–	537	537	–	920	984	1,053
<i>Infrastructure - Other</i>		–	–	–	–	–	–	–	–	–

Infrastructure		-	-	-	2,776	2,776	-	5,183	5,545	5,933
Community		-	-	-	1,090	1,090	-	1,813	1,940	2,076
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6, 7	-	-	-	349	349	-	747	799	955
TOTAL EXPENDITURE OTHER ITEMS		-	-	5,508	4,214	4,214	-	14,110	15,092	16,244
<i>% of capital exp on renewal of assets</i>		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<i>Renewal of Existing Assets as % of depreca</i>		46900.9%	82050.4%	87428.8%	81879.4%	81879.4%	81879.4%	81891.1%	81891.1%	81891.1%
<i>R&M as a % of PPE</i>		5.2%	4.5%	4.5%	5.1%	5.2%	4.9%	5.7%	5.6%	5.6%
<i>Renewal and R&M as a % of PPE</i>		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

References

1. Detail of new assets provided in Table SA34a
2. Detail of renewal of existing assets provided in Table SA34b
3. Detail of Repairs and Maintenance by Asset Class provided in Table SA34c
4. Must reconcile to total capital expenditure on Budgeted Capital Expenditure
5. Must reconcile to 'Budgeted Financial Position' (written down value)
6. Donated/contributed and assets funded by finance leases to be allocated to the respective category
7. Including repairs and maintenance to agricultural, biological and intangible assets

Check balance to SFPos #####

Table 9: Asset Management (Table A9)

Table A10 – Basic service delivery measurement

NC077 Siyancuma - Table A10 Basic service delivery measurement

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<u>Household service targets (000)</u>	1									
<u>Water:</u>										
Piped water inside dwelling										
Piped water inside yard (but not in dwelling)										
Using public tap (at least min.service level)	2									
Other water supply (at least min.service level)	4									
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Using public tap (< min.service level)	3									
Other water supply (< min.service level)	4									
No water supply										
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5									
<u>Sanitation/sewerage:</u>										

Flush toilet (connected to sewerage)								
Flush toilet (with septic tank)								
Chemical toilet								
Pit toilet (ventilated)								
Other toilet provisions (> min.service level)								
<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-
Bucket toilet								
Other toilet provisions (< min.service level)								
No toilet provisions								
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-
Total number of households	5							
<u>Energy:</u>								
Electricity (at least min.service level)								
Electricity - prepaid (min.service level)								
<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-
Electricity (< min.service level)								
Electricity - prepaid (< min. service level)								
Other energy sources								
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-
Total number of households	5							
<u>Refuse:</u>								
Removed at least once a week								

<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Removed less frequently than once a week										
Using communal refuse dump										
Using own refuse dump										
Other rubbish disposal										
No rubbish disposal										
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-	-	-	-
<u>Households receiving Free Basic Service</u>	7									
Water (6 kilolitres per household per month)										
Sanitation (free minimum level service)										
Electricity/other energy (50kwh per household per month)										
Refuse (removed at least once a week)										
<u>Cost of Free Basic Services provided (R'000)</u>	8									
Water (6 kilolitres per household per month)										
Sanitation (free sanitation service)										
Electricity/other energy (50kwh per household per month)										
Refuse (removed once a week)										
Total cost of FBS provided (minimum social package)		-	-	-	-	-	-	-	-	-

Highest level of free service provided										
Property rates (R'000 value threshold)										
Water (kilolitres per household per month)										
Sanitation (kilolitres per household per month)										
Sanitation (Rand per household per month)										
Electricity (kwh per household per month)										
Refuse (average litres per week)										
Revenue cost of free services provided (R'000)	9									
Property rates (R15 000 threshold rebate)										
Property rates (other exemptions, reductions and rebates)										
Water										
Sanitation										
Electricity/other energy										
Refuse										
Municipal Housing - rental rebates										
Housing - top structure subsidies	6									
Other										
Total revenue cost of free services provided (total social package)		-	-	-	-	-	-	-	-	-

References

1. Include services provided by another entity; e.g. Eskom
2. Stand distance <= 200m from dwelling
3. Stand distance > 200m from dwelling
4. Borehole, spring, rain-water tank etc.
5. Must agree to total number of households in municipal area
6. Include value of subsidy provided by municipality above provincial subsidy level

7. *Show number of households receiving at least these levels of services completely free*
8. *Must reflect the cost to the municipality of providing the Free Basic Service*
9. *Reflect the cost to the municipality in terms of 'revenue foregone' of providing free services (note this will not equal 'Revenue Foregone' on SA1)*

Table 10 Basic Service Delivery Measurement (Table A10)

3. OVERVIEWS OF ANNUAL BUDGET PROCESS

a. Budget Process Overview (including consultation process and outcomes)

In terms of Section 24 of the MFMA, Council must at least 30 days before the start of the financial year consider approval of the annual budget. Section 53, requires the mayor of a municipality to provide general political guidance over the budget process and the priorities that must guide the preparation of the budget. In addition, Chapter 2 of the Municipal Budget and Reporting Regulations, gazette on 17 April 2009, states that the mayor of a municipality must establish a budget steering committee to provide technical assistance to the mayor in discharging the responsibilities set out in section 53 of the Act.

Comments from the above process will be submitted to the Budget Steering Committee before Council considers the Budget for adoption in June 2011.

b. Process used to integrate the review of the IDP and preparation of the Budget

The Municipality's IDP is its principal strategic planning instrument, which guides and informs its ongoing planning, management and development actions. The IDP represents the Municipality's commitment to the exercise of its executive authority (except in cases where it is in conflict with national or provincial legislation, in which case such legislation prevails) and is effectively the local government's blueprint by which it strives to realize its vision for Siyancuma over the short- medium- and long term.

The municipality's visionary framework is rolled out into objectives, key performance indicators (KPI's) and targets for implementation. These are then broken into Service Delivery and Budget Implementation Plans (SDBIP's) that reflect the detailed projects. Each of these projects is allocated budgetary and other resources.

The IDP also informs the Municipality's performance management system, as the KPI's are monitored and must be reported on every quarter.

c. Schedule of Key Deadlines relation to budget process [MFMA s 21(1)(b)]

The IDP and Budget time schedule of the 2011/2012 budget cycle was approved by Council on 31 March 2011. The table below reflects the IDP and budget time schedule.

Special Council Meeting: 31 March 2011

Budget and IDP Key deadlines

By 30 November 2010	Revise the IDP Workshop with heads of department Ask inputs from the community
By 31 January 2011	Budget for salaries and wages Identify capital projects from the IDP
By 28 February 2011	Compile draft budget Set preliminary tariffs Review budget related policies Compile draft IDP Make cash flow projections Prepare and send Treasury questionnaires
By 31 March 2011	Table the draft budget Table the draft IDP
By 30 April 2011	Finalize the community participation process Consider Treasury and other input/ objections Finalize the PMS (Measurable Performance Objectives Compile the SDBIP
By 31 May 2011	Table the budget for adoption Table the SDBIP to be noted by council Adopt the budget Adopt the IDP Adopt amendments to budget related policies Mayor approved SDBIP
By 30 June 2011	All performance management contracts completed and signed Prepare and send Treasury questionnaires

Community participation

Through:

Advertisements in the local newsletter

Community meetings after council meetings in all three towns

Community budget meetings in all three towns

Ward committee meetings through the year

Open door policy

Table 11: IDP and Budget Time Schedule

4. OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH INTEGRATED DEVELOPMENT PLAN

a. The Vision of Siyancuma Municipality

The Municipality's long term vision and mission:

Vision

A sustainable and economically viable community where residents enjoy a high quality of life.

Mission

- To economically and socially develop and empower the community, through transparent, accountable and democratic governance and by utilizing all available resources and human skills.

b. The 5-Year IDP and Strategic Focus Areas

On 1 July 2010, the Municipality implemented a new five-year Integrated Development Plan (IDP) for the period July 2010 to June 2015 to inform and guide the current elected public representatives' in their term of office. The annually reviewed IDP outlines the intent of the Municipality in terms of the eight strategic focus areas, which it has agreed are required to overcome the challenges it is facing, achieve its vision, and implement its other strategic considerations.

These eight strategic focus areas form the framework of the five-year IDP and function as internal strategic levers to facilitate shared growth and development and enhance urban efficiency and institutional effectiveness. The way in which the Municipality's vision is supported by the eight strategic focus areas is shown in the figure below:

VISIONARY GOALS:

- a) A prosperous municipality
- b) Effective and equitable service delivery
- c) A well-governed and efficiently run administration

STRATEGIC FOCUS AREAS:

1. Shared economic growth and development
2. Sustainable urban infrastructure and services
3. Energy efficiency for a sustainable future
4. Public transport systems
5. Integrated human settlements
6. Safety and security
7. Health, social and community development
8. Good governance and regulatory reform

URBAN EFFICIENCY

INSTITUTIONAL EFFECTIVENESS

5. MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

a. Key financial indicators and ratios

NC077 Siyancuma - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<u>Borrowing Management</u>											
Borrowing to Asset Ratio	Total Long-Term Borrowing/Total Assets	0.0%	0.6%	0.4%	0.4%	0.4%	0.4%	0.0%	0.6%	0.3%	0.3%
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.0%	5.1%	3.7%	3.8%	3.8%	3.8%	0.0%	0.1%	0.1%	0.1%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Safety of Capital</u>											
Debt to Equity	Loans, Creditors, Overdraft & Tax Provision/ Funds & Reserves	-17.1%	21.1%	18.7%	18.1%	18.1%	18.1%	0.0%	16.8%	15.0%	11.8%
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Liquidity</u>											
Current Ratio	Current assets/current liabilities	1.2	0.4	1.1	1.2	1.2	1.2	–	1.2	1.2	1.5
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.2	0.4	1.1	1.2	1.2	1.2	–	1.2	1.2	1.5
Liquidity Ratio	Monetary Assets/Current Liabilities	1.2	0.0	0.4	0.4	0.4	0.4	–	0.4	0.4	0.6
<u>Revenue Management</u>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		0.0%	0.0%	122.8%	122.8%	122.8%	122.8%	0.0%	133.6%	133.5%

Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	0.0%	10.4%	18.3%	16.2%	16.2%	15.9%	0.0%	19.1%	17.6%	19.1%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<u>Creditors Management</u>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA' s 65(e))										
<u>Funding of Provisions</u>											
Provisions not funded - %	Unfunded Provns./Total Provisions										
<u>Other Indicators</u>											
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated										
Water Distribution Losses (2)	% Volume (units purchased and own source less units sold)/Total units purchased and own source										
Employee costs	Employee costs/(Total Revenue - capital revenue)	0.0%	39.7%	32.4%	34.4%	34.4%	29.1%	0.0%	38.9%	39.2%	42.1%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	0.0%	44.6%	36.4%	37.4%	34.4%	2.4%		42.6%	40.1%	44.4%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	0.0%	4.0%	12.1%	3.4%	3.4%	3.4%	0.0%	9.9%	9.3%	10.2%
<u>IDP regulation financial viability indicators</u>	-										
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	-	42.3	32.7	39.8	39.8	39.8	-	147.5	157.8	168.8
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	0.0%	16.3%	30.0%	25.7%	25.7%	25.0%	0.0%	33.9%	33.3%	32.6%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure										

		-	(0.8)	2.0	2.2	15.1	-	-	0.8	(5.6)	(12.7)
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References

1. Consumer debtors > 12 months old are excluded from current assets
2. Only include if services provided by the municipality

Table 12: Performance Indicators (Support Table A8)

b. Measurable performance objectives and indicators

The Municipality's visionary framework is unpacked into objectives, Key Performance Indicators (KPIs) and targets for implementation. These are then broken up into Service Delivery and Budget Implementation Plans (SDBIPs) that reflect the detailed projects, which are then allocated a budget. This concept also includes the Municipality's performance management system, as the KPIs that are contained in the SDBIPs are monitored and reported on quarterly.

NC077 Siyancuma - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Vote 1 - vote name										
Function 1 - (name)										
Sub-function 1 - (name)										
Insert measure/s description										
Sub-function 2 - (name)										
Insert measure/s description										
Sub-function 3 - (name)										
Insert measure/s description										
Function 2 - (name)										
Sub-function 1 - (name)										
Insert measure/s description										
Sub-function 2 - (name)										
Insert measure/s description										
Sub-function 3 - (name)										
Insert measure/s description										
Vote 2 - vote name										
Function 1 - (name)										
Sub-function 1 - (name)										
Insert measure/s description										

Sub-function 2 - (name)										
Insert measure/s description										
Sub-function 3 - (name)										
Insert measure/s description										
Function 2 - (name)										
Sub-function 1 - (name)										
Insert measure/s description										
Sub-function 2 - (name)										
Insert measure/s description										
Sub-function 3 - (name)										
Insert measure/s description										
Vote 3 - vote name										
Function 1 - (name)										
Sub-function 1 - (name)										
Insert measure/s description										
Sub-function 2 - (name)										
Insert measure/s description										
Sub-function 3 - (name)										
Insert measure/s description										
Function 2 - (name)										
Sub-function 1 - (name)										
Insert measure/s description										
Sub-function 2 - (name)										
Insert measure/s description										
Sub-function 3 - (name)										
Insert measure/s description										
And so on for the rest of the Votes										

1. Include a measurable performance objective for each revenue source (within a relevant function) and each vote (MFMA s17(3)(b))
2. Include all Basic Services performance targets from 'Basic Service Delivery' to ensure Table SA7 represents all strategic responsibilities
3. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

NC077 Siyancuma - Entities measureable performance objectives

Description	Unit of measurement	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Entity 1 - (name of entity)										
<i>Insert measure/s description</i>										
Entity 2 - (name of entity)										
<i>Insert measure/s description</i>										
Entity 3 - (name of entity)										
<i>Insert measure/s description</i>										
And so on for the rest of the Entities										

1. Include a measurable performance objective as agreed with the parent municipality (MFMA s87(5)(d))
2. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

The municipality's measurable performance objectives as reflected in Support Table SA7 are attached as annexure 2.

6. OVERVIEW OF BUDGET-RELATED POLICIES

Revenue Framework

Section 18 of the MFMA states that the budget can only be funded by realistically anticipated revenue to be collected and cash-backed accumulated funds from previous years, not committed for other purposes.

In addition, NT Circular 42 stipulates that the budget is to be managed in a full accrual manner, reflecting a transparent budget and accounting system approach.

The MFMA requires the municipality to adopt and implement a tariff policy. Council has approved such policies for all major tariff-funded services provided by the municipality, which are attached as annexures to this document.

Council is required to adopt budgetary provisions based on realistic anticipated revenue for the budget year from each revenue source as per the requirement of the MFMA (Chapter 4, s17 (1)(a) & (3) (b)).

1. Revenue Related Policies

General Tariff Policy

The Municipal Systems Act requires Council to adopt a Tariff Policy. The general financial management functions covered in section 62 of the MFMA includes the implementation of a tariff policy. Specific legislation applicable to each service has been taken into consideration when determining this policy.

The General Tariff Policy and subsequent Water and Sanitation, Electricity and Waste Management Tariff Policies are attached as Annexure 8.

Credit Control and Debt Collection Policy

This Policy has been formulated in terms of section 96 (b) and 98 of the Local Government: Municipal Systems Act, 2000 and the Credit Control and Debt Collection By-Law.

The Policy also includes the Indigent Policy as per Annexure 9.

2. Budget related policies

The following budget related policies have been approved by Council, or have been reviewed / amended and / or are currently being reviewed / amended, in line with National Guidelines and Legislation.

Asset Management Policy

The objective of the Asset Management Policy is to prescribe the accounting and administrative policies and procedures relating to Property, Plant & Equipment (Fixed assets).

The Asset Control policy is attached as Annexure 10.

Virement Policy

The Virement Policy aims to empower senior managers with an efficient financial- and budgetary amendment and control system to ensure optimum service delivery within the legislative framework of the MFMA and Siyancuma's system of Delegations. While no limits were placed on the amount of the virement per se, certain limitations are placed in terms of the Municipality's System of Delegation. It furthermore provides for budgetary flexibility to be effected, per motivation and sundry technical and financial stipulations, within votes.

The virement policy is attached as Annexure 11.

Funding and Reserves Policy

The Funding and Reserves Policy is currently being finalized and an initial draft version is attached as Annexure 12.

7. OVERVIEW OF BUDGET ASSUMPTIONS

The MTREF model, which enables economic forecasts and the eventual medium term fiscal framework, was compiled under harsh external economic conditions. Budgetary constraints and economic challenges meant that the Municipality had to apply a combination of cost-saving interventions and higher than headline CPI revenue increases to ensure an affordable, credible and sustainable budget over the 2011/2012 MTREF.

The biggest challenge this year more so than previous years, is that the Municipality needs to do more within its existing resource envelope. This was reiterated in the NT Budget Circular 51 for the 2011/2012 MTREF.

The Municipality faced the following challenges in preparing the 2011/2012 MTREF:

1. Lower interest earnings due to lower investment balances and lower interest rates on interest earned. Lower interest rates resulted in reduced interest earning on investments (lower than projected interest rate levels and cash balances versus fixed debt servicing obligations.)

The above reductions were applied in a differentiated manner to services, thereby giving effect to the Budget Prioritisation Model and in acknowledgement of the relative contributions of services to Council's core strategies of the IDP and other informants to formulating medium term operations and programmes.

The Budget Steering Committee further placed particular emphasis on the following aspects to influence the outcome of the financial/MTREF scenario's presented to it:

- Further specific considerations to inform budgetary amendments or allocations were (factors to impact positively on budget allocations):
 - Services which promote external service delivery;
 - Services responsible for improvement to citizens' quality of living environment;
 - Services responsible for hard infrastructure – based economic growth;
 - Services responsible for revenue collection.

Financial modeling

In addition to the above, further principles applied to the MTREF in determining the affordability envelope included:

- Higher than headline CPI revenue increases to the extent that they affect and support council's operational activities of relevant services.
- A 100% capital expenditure implementation rate was assumed, based on current spending patterns.
- Credible collection rates, based on collection achievements to date, incorporating improved success anticipated on selected revenue items.

Key Financial Indicators in the MTREF

Headline Consumer Price Index (CPI) – Inflation Outlook

Headline CPI projected over the MTREF is an average of CPI forecasts from various financial Institutions and the Bureau of Economic Research (BER).

The CPI increase for 2010/2011 budget was set at 0%; therefore tariffs were adjusted with the same percentage. CPI projection over the 2011 MTREF is for 2011/2012 and for the two outer years, thereby remaining within the boundaries of the inflation target range of 3% - 6%, but below the National Treasury's forecasted CPI of , and for 2011/2012, 2012/2013 and 2013/2014 respectively.

EXPENDITURE FRAMEWORK

Salaries, wages and related staff costs

The promulgation of the Salary and Wage Collective Agreement by the South African Local Government Bargaining Council (SALGGC) provided the general salary adjustment guidelines for the period 2010/2011 to 2012/2013. In 2010/2011 a salary increase of 13% (10.5% increase + 2.5% non-pensionable allowance) was affected as per the regulation. The average salary increase over the MTREF was calculated using the methodology as prescribed in the regulation. The salary increase for 2011/2012 was based on the average CPI for the period 1 February 2010 to 31 January 2011, projected figures were used for the months where CPI figures was not yet available, plus 1.5%. The average percentage increase for 2012/2013 was calculated on the same bases except that 2% was added to the average projected CPI figures. In the absence of a formal agreement for 2013/2014 the same methodology was applied as for 2012/2013.

General expenses

Items within the general expenses category were increased in proportion to the projected CPI increases over the MTREF.

Repairs and maintenance

The national Treasury Municipal Budget Circular 51 for the 2011/2012 MTREF stated, amongst other, that municipalities must "secure the health of their asset base (especially the municipality's revenue generating assets) by increasing spending on repairs and maintenance". The Siyancuma Municipality has identified this as an important budget requirement and has over the last three financial years consistently increased the investment in repairs and maintenance above CPI.

REVENUE FRAMEWORK

Service Growth

The current unstable economic climate prohibited prospects for any major service growth. Electricity service growth remained stagnant at 0% over the 2012 MTREF, which resulted from energy saving plans.

Revenue growth parameters: Rates and trading services

To ensure an effective, efficient and well-run town, tariff increases are inevitable. The individual tariff increase proposals will be considered against the backdrop of the overall 'package of tariffs' approach adopted in compiling and evaluating the affordability of the tariffs and charges that make up the total municipal account.

The current financial predicament further impacted on the combination of revenue parameter increases required to ensure an affordable, balanced and sustainable budget over the 2011/2012 MTREF. After considering various scenario outcomes, the following revenue parameter increases were factored into the MTREF model for 2011/2012:

- *Rates:* With the backdrop of the current economic climate and other cost pressures negatively impacting the budget, the rates revenue was increased and the implementation of property rates for farmers. The implementation, although delayed last year, will be implemented fully for the next 3 financial years.
- *Electricity:* The initial Electricity revenue parameter was based on the draft Eskom Multi Year Price Determination (MYPD) that proposed an annual 35% increase over the period 2011/2012 – 2013/2014. To ensure affordability to the Siyancuma Municipality customers the municipality's parameter increase were set at 29%, 6% lower than the Eskom proposed increase. As a consequence the utility will not be able to fund all infrastructure needs in 2011/2012 and a number of projects will therefore be postponed to future years.
Subsequent to the approval of the MTREF parameters by Mayco. The Electricity service's revenue estimations were amended based on the NERSA statement on Eskom's proposed tariff increases; i.e. 24.8%, 25.1% and 25.9% for the financial years respectively. The Municipality subsequently amended its revenue parameter to 24.6% for 2011/2012.
- *Refuse Removal:* This revenue parameter increase was modeled at 9.7%; the increase is as a result of the impact of the higher disposal tariff and to ensure adequate service delivery levels in future.
- *Water and Sanitation:* The revenue parameter adjustment for both water and sanitation was modeled at 9.7% for 2011/2012. Even though the revenue parameter increase is higher than CPI, the Siyancuma Municipality had to increase these tariffs to justify/break even with the tariff imposed by Eskom.

Collection rate

In accordance with relevant legislation and national directives, the Siyancuma Municipality's projected revenue recovery rates are based on realistic and sustainable trends. The municipality is in the process of appointing debt collectors to ensure that old debt is recovered, thereby increasing revenue.

National Grants

Equitable Share

The Constitution provides that each sphere of government is entitled to an equitable share of revenue raised nationally to enable it to provide basic services and perform the functions allocated to it. The equitable division of revenue takes into account the functions assigned to each sphere under the Constitution and the capacity of each government to pay for these functions through own receipts and revenues.

The local government equitable share allocations supplement municipalities' own revenue sources for the provision of basic services to poor households within their areas of jurisdiction. The equitable share per municipality is calculated using the equation as set out below.

Grant = BS + D + I – R +/- C
Where
BS is the basic services component
D is the development component
I is the institutional support component
R is the revenue raising capacity correction
C is a correction and stabilization factor

Table 1: Equitable Share Equation

Initiatives are currently being pursued to assess the application of the equation for the Siyancuma Municipality to ensure that the allocation received by the Municipality is equitable and fair. The annual Division of Revenue Act (DORA) publishes the equitable share allocations. The following indicative allocations, as published in the 2011/2012 Division of Revenue Bill, were modeled:

2010/2011 – R25 637 000

2011/2012 – R28 477 000

2012/2013 – R32 099 000

Depreciation

Depreciation on new capital expenditure is calculated at a varying rate ranging between 9 and 20 years, depending on the nature of the asset. Actual depreciation was modeled on existing assets. An annual capital expenditure implementation rate of 100% was factored into the model.

Capital expenditure (External Financing Fund/EFF component)

During the 2010/2011 financial year the following projects were undertaken with regards to the capital budget.

Road Transport – R4 329 000

High mast lighting – R2 058 000

For the 2010/2011 financial year, Council intends to spend an amount of R7 156 000 on the Capital Budget.

Planning and development – R2 594 000

Water Reticulation – R2 350 000

Waste Water – R2 212 000

A deficit of R130 000 on the MIG Funds were experienced, therefore it will be funded from Internally Generated Funds.

Capital Investment: Consequential operating impact

Council is in the process to look into an Capital Investment Programme. It is therefore assumed that these will be catered for via efficiency gains and the prioritization of existing operational resources.

Major parameters

The following table summarises the major parameters applied to the MTREF modeling, which informed the detailed compilation of the Municipality's 2011/2012 – 2013/2014 budgets:

	2011/2012	2012/2013	2013/2014
	%	%	%
CPI	5.7	6.2	5.9
COLLECTION RATES			
Rates – Residential and Other	5.7		
Rates – Farms/Plots	-90.80		
Electricity	26.2		
Water	9.7		
Sanitation	9.7		
Refuse Removal	5.7		

Table 17: Summary of mayor parameters

8. OVERVIEW OF BUDGET FUNDING

Fiscal Overview

1. 2010/2011 and 2011/2012 to 2013/2014 projected financial performance

1.1 Operating Budget

The operating budget increased from R43 910 thousand in 2010/2011 to R 47 710 thousand in 2011/2012,

R53 610 thousand in 2012/2013 and R53 610 thousand in 2013/2014 respectively. The growth is mainly attributable to:

- Repairs and Maintenance (Primary) of Infrastructure
- Operating Costs for the Integrated Rapid Transport (i.e. an additional Town function)
- Indigent Relief – additional allocations on free basic services to the Informal Settlement areas
- Higher than inflation increases to major expenditure components, such as the staff budget (salary level increases) and a rising interest payable commitment.
- Increase in Government Grants and Subsidies.

1.2 Capital Budget

The capital budget increased from R 6 387 thousand in 2010/2011 to R 7 156 thousand in 2011/2012.

The Draft 2011/2012 3-year capital budget is based on the cash availability in accordance with the DMTN Programme. Siyancuma Municipality will fund R130 000 from Internally Generated Funds for the 2011/2012 financial year towards the Capital Budget.

2. Medium Term Outlook: 2011/2012 to 2012/2013

Operating Budget

The ensuing table reflects the increases in the operating budget in the medium term:

	2011/2012 R'000	2012/2013 R'000	2013/2014 R'000
Operating Budget	R47 710	R53 610	R53 610

Table 18: Medium Term Operating Budget

Capital Budget

The ensuing table reflects the capital budget as well as the funding sources in the medium term:

	2011/2012 R'000	2012/2013 R'000	2013/2014 R'000
Capital Budget	7 156	8 450	10 275
Funded as follows:			
National Grant Funding	7 026	8 450	10 275
Provincial Grant Funding			
Other Grant Funding			
Borrowings			
Other Municipality Funding	130		

Table 19: Medium Term Capital Budget and Funding Sources

The funding sources listed below are appropriated towards the following major projects on the capital budget:

National Grant funded

- Planning and Development – Cemeteries
- Water – Water Reticulation

- Waste Water – Refuse Site

3. Sources of funding

Rates, tariffs and other charges

Property Tax Rates

The proposed property rates are to be levied in accordance with existing Council policies unless otherwise indicated and both the Local Government Municipal Property Rates Act 2004 (MPRA) and the Local Government Municipal Finance Management Act 2003.

A Draft Rates Policy was reviewed by the Budget Steering Committee during May and June 2011.

This Committee was established to inter alia; oversee the Total Municipal Account Modeling process, whereby the impact of all Council charges on a household is assessed for affordability. The proposed average rates increase is 5.7% for residential and other.

Farms/Plots decreased by 90.80%. This tariff was negotiated by representatives of both Agri-Douglas and Siyancuma Municipality.

Property tax rates are based on values indicated in the General Valuation Roll 2009/2010 (GV). The Roll is updated for properties affected by land sub-divisions, alterations to buildings, demolitions and new buildings (improvements) through supplemental Valuation Rolls. All values are as at the date of the GV, being July 2010 – 30 June 2011.

Rebates and concessions are granted to certain categories of property usage and/or property owner. The definitions and listing of categories are reflected in the Draft Rates Policy attached as Annexure 7.

Water and Sanitation

The proposed Water and Sanitation Tariffs for 2011/2012 are consistent with National Policy on the provision of free basic services, the National Strategic Framework for Water and Sanitation and with Council's Indigent relief measures, Rates and Tariff Policies and Equitable Service Framework. The tariff increases are necessary to address essential operational requirements, maintenance of existing infrastructure, new infrastructure provision and to ensure the financial sustainability of the service. The multi-year programme for the eradication of bucket toilets (150) still in service in the informal settlements as well as the provision of an acceptable basic level of sanitation service to these settlements is still on track for achieving by 2014/2015.

The progressive nature of the existing domestic stepped tariff structure both for water and sanitation is pro-poor and allows for the needs of the indigent.

In total the proposed Tariffs and Rates are cost-reflective and will provide the income to cover the costs of Water and Sanitation during the 2011/2012 financial year.

The consumptive tariff details are reflected in Annexure 5.

Electricity

The proposed revisions to the tariffs have been formulated in accordance with the Municipality of Siyancuma Tariff and Rates Policy and comply with Section 74 of the Municipal Systems Act (MSA) as well as the recommendations of the National Energy Regulator of South Africa (NERSA).

The Electricity Regulation Act requires that proposed revisions to the electricity consumption based tariffs be submitted to the Regulator for approval prior to implementation. Provisional approval will therefore be requested with the express proviso that any alterations required by Council will be submitted to the Regulator as soon as possible.

Guidelines for the municipal electricity tariff increase were used as stipulated in Circular 51 issued by National Treasury.

Solid Waste Management

The Solid Waste Tariffs are levied to recover costs of services provided directly to customers and include collection fees, disposal fees, compost sales, clearance of illegal dumping on private properties and other ad hoc services. It is proposed that the Collections Tariffs (Consumptive and Sundry) increase by 5.70%.

In addition, the following New/Changed Tariffs and amendments to the existing Tariff Policy are proposed:

Tariffs List/and Other Charges

Council is permitted to levy rates, tariffs, fees and charges in accordance with the Local Government Municipal Property Rates Act, the Local Government: Municipal Systems Act, Act 32 of 2000, Section 75A and the Municipal Finance management Act, No. 56 of 2003, 17 (a)(ii).

The Tariff List is attached as Annexure 6 and contains all levies, rates and service charges determined for all functions or services performed by the municipality for which a charge is made.

A growth parameter of 5.7% was applied to all the miscellaneous tariffs. Any substantial deviations were motivated in the reports to the tariff schedules as considered by Budget Steering Committee.

All Levies, Rates and Service Charges are determined in compliance with:

Local Government Municipal Property Rates Act 2004

Municipal Finance Management Act 56 of 2003

Local Government Municipal Systems Act 32 of 2000

4. Investments

Monetary investments by type

NC077 Siyancuma - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand										
Parent municipality										
Securities - National Government		v								
Listed Corporate Bonds										
Deposits - Bank		2 281	2 517	–	1	1	1	500	500	500
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total	1	2 281	2 517	–	1	1	1	500	500	500
Entities										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										

Entities sub-total		-	-	-	-	-	-	-	-	-
Consolidated total:		2 281	2 517	-	1	1	1	500	500	500

References

1. *Total investments must reconcile to Budgeted Financial Position ('current' call investment deposits plus 'non-current' investments)*

Table 20: Monetary investments by type (Support Table A15)

Monetary investments by maturity date

NC077 Siyancuma - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Ref	Period of Investment	Type of Investment	Expiry date of investment	Monetary value	Interest to be realised
Name of institution & investment ID	1	Yrs/Months			Rand thousand	
Parent municipality						
Municipality sub-total					-	-
Entities						
Entities sub-total					-	-
TOTAL INVESTMENTS AND INTEREST	1				-	-

References
1. Total investments must reconcile to all items in Table SA15 for the Current Year (30 June)
2. List investments in expiry date order

check

(250,000)

Table21: Monetary investments by maturity date (Support Table A16)

5. Long – Term investments and loans

The budget assumes the following new long-term borrowings:

YEAR	EXPECTED DATE OF ISSUE	AMOUNT
2010/2011		
2011/2012		
2012/2013		
2013/2014		

6. Cash backed accumulated surplus

Council is in the process to look into cash backed accumulated surpluses/reserves.

7. Grant allocations

National Allocations

The table below reflects the grant allocations in terms of the 2011 Division of Revenue Bill that have been included in this medium term budget:

	2011/2012	2012/2013	2013/2014
Library development	R 50 000.00	R 61 000.00	R 66 000.00
Library transformation	R 290 000.00	R 310 000.00	R 310 000.00
Total	R 340 000.00	R 371 000.00	R 376 000.00

	2011/2012	2012/2013	2013/2014
Library usage promotional programme	R 3 000.00	R 4 000.00	R 4 000.00
Library current awareness service	R 7 000.00	R 10 000.00	R 10 000.00
Total	R 10 000.00	R 14 000.00	R 14 000.00

Overall Total	R 350 000.00	R 385 000.00	R 390 000.00
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	2011/2012	2012/2013	2013/2014
Equitable share	R 14 918 000.00	R 16 846 000.00	R 18 551 000.00
Total	R 14 918 000.00	R 16 846 000.00	R 18 551 000.00

	2011/2012	2012/2013	2013/2014
Special contribution towards Councillor Remuneration	R 523 000.00	R 556 000.00	R 583 000.00
Total	R 523 000.00	R 556 000.00	R 583 000.00

Overall Total

R	15 441 000.00	R	17 402 000.00	R	19 134 000.00
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MIG

2011/2012	2012/2013	2013/2014
R 7 026 000.00	R 8 450 000.00	R 10 275 000.00

Total

R	7 026 000.00	R	8 450 000.00	R	10 275 000.00
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EPWP

2011/2012	2012/2013	2013/2014
R 870 000.00	R -	R -

Total

R	870 000.00	R	-	R	-
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FMG

2011/2012	2012/2013	2013/2014
R 1 200 000.00	R 1 450 000.00	R 1 500 000.00

Total

R	1 200 000.00	R	1 450 000.00	R	1 500 000.00
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MSIG

2011/2012	2012/2013	2013/2014
R 750 000.00	R 790 000.00	R 800 000.00

Total

R	750 000.00	R	790 000.00	R	800 000.00
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Overall Totals

R	25 637 000.00	R	28 477 000.00	R	32 099 000.00
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Table 23: National Allocations

9. EXPENDITURE ON ALLOCATIONS AND GRANT PROGRAMMES

NC077 Siyancuma - Supporting Table SA19 Expenditure on transfers and grant programme

Description R thousand	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
EXPENDITURE:	1									
Operating expenditure of Transfers and Grants										
		13,879	17,799	-	25,818	25,818	-	34,004	40,829	36,136
National Government:										
		12,435	15,738		25,818	25,818	-	31,764	38,529	33,486
Equitable share		262	718		-	-	-	1,450	1,500	1,750
Finance Management		925	1,343		-	-	-	790	800	900
Municipal Systems Improvement		257	-		-	-	-	-	-	-
		-	-		-	-	-	-	-	-
		-	-		-	-	-	-	-	-
EPWP		-	-		-	-	-	-	-	-
		74	969	-	27	27	-	-	-	-
Provincial Government:										
		-	-		27	27	-	-	-	-
Sports and Recreation		-	112		-	-	-	-	-	-
		74	857		-	-	-	-	-	-

		-	-		-	-	-	-	-	-
0		-	-		-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>		-	-		-	-	-	-	-	-
		-	-		-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>		-	-		-	-	-	-	-	-
		-	-		-	-	-	-	-	-
Total operating expenditure of Transfers and Grants:		13,953	18,768	-	25,845	25,845	-	34,004	40,829	36,136
<u>Capital expenditure of Transfers and Grants</u>										
		28,408	7,005	-	16,033	16,033	-	22,663	20,561	21,692
National Government:										
		28,182	4,818		14,300	14,300	-	16,910	20,561	21,692
Municipal Infrastructure (MIG)										
		-	-		-	-	-	-	-	-
		-	-		-	-	-	-	-	-

		-	-		1,733	1,733	-	2,694	-	-
		-	-		-	-	-	1,988	-	-
Other capital transfers/grants [insert desc]		226	2,188		-	-	-	1,071	-	-
Provincial Government:		9,813	-	-	-	-	-	-	-	-
Other capital transfers/grants [insert description]		9,813	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Total capital expenditure of Transfers and Grants		38,221	7,005	-	16,033	16,033	-	22,663	20,561	21,692
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		52,174	25,773	-	41,878	41,878	-	56,667	61,390	57,828

References

1. Expenditure must be separately listed for each transfer or grant received or recognised

Table 25: Expenditure on Allocations and grant programmes(Support Table A19)

10. ALLOCATIONS AND GRANTS MADE BY THE MUNICIPALITY

Siyancuma Municipality does not make allocations and grants to other institutions.

11. MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW

NC077 Siyancuma - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS R thousand	Budget Year 2011/12												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<u>Cash Receipts By Source</u>													1		
Property rates	87	87	87	87	87	87	87	87	87	87	87	87	1,047	6,696	7,165
Property rates - penalties & collection charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	1,800	1,800	1,400	1,400	1,400	1,200	1,200	1,400	1,200	1,200	1,800	1,619	17,419	18,639	19,943
Service charges - water revenue	700	700	800	1,100	1,100	1,100	1,100	1,100	1,100	400	400	362	9,962	10,659	11,405
Service charges - sanitation revenue	357	357	357	357	357	357	357	357	357	357	357	357	4,279	4,578	4,899
Service charges - refuse revenue	345	345	345	345	345	345	345	345	345	345	345	346	4,145	4,435	4,745
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	7	7	7	7	7	7	7	7	7	7	7	7	89	95	101
Interest earned - external investments	22	22	22	22	22	22	22	22	22	22	22	22	260	260	260
Interest earned - outstanding debtors	31	31	31	31	31	31	31	31	31	31	31	31	370	400	430
Dividends received															-

	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fines	3	3	3	3	3	3	3	3	3	3	3	3	35	37	40
Licences and permits	51	51	51	51	51	51	51	51	51	51	51	51	610	653	698
Agency services	1	1	1	1	1	1	1	1	1	1	1	1	12	13	14
Transfer receipts - operational	10,589	-	-	-	8,349	-	-	-	8,349	-	-	0	27,288	33,653	28,468
Other revenue	10	10	10	10	10	10	10	10	10	10	10	10	124	133	142
Cash Receipts by Source	14,003	3,414	3,114	3,414	11,763	3,214	3,214	3,414	11,563	2,514	3,114	2,896	65,639	80,251	78,311
Other Cash Flows by Source															
Transfer receipts - capital	1,818	1,818	1,818	1,818	1,818	1,818	1,818	1,818	1,818	1,818	1,818	1,818	21,815	20,170	21,582
Contributions recognised - capital & Contributed assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	600	-	-	-	-	-	370	970	-	-
Increase (decrease) in consumer deposits															

	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (Increase) other non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source	15,821	5,232	4,932	5,232	13,581	5,632	5,032	5,232	13,381	4,332	4,932	5,083	88,423	100,421	99,893	
Cash Payments by Type																
Employee related costs	1,964	1,964	1,964	1,964	3,927	1,964	1,964	1,964	1,964	1,964	1,964	1,964	25,527	29,251	30,425	
Remuneration of councillors	161	161	161	161	161	161	161	161	161	161	161	161	1,934	2,069	2,214	
Collection costs	-	-	-	-	-	-	-	-	-	-	6,300	-	6,300	6,300	6,300	
Interest paid	8	8	8	8	8	8	8	8	8	8	8	8	100	100	100	
Bulk purchases - Electricity	3,000	3,000	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	3,000	3,618	21,418	26,772	32,127	
Bulk purchases - Water & Sewer	20	40	40	40	50	50	50	40	40	40	20	22	452	484	518	
Other materials	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Contracted services																

	250	250	250	250	152	–	–	–	–	–	–	–	1,152	1,233	1,319
Grants and subsidies paid - other municipalities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Grants and subsidies paid - other	6	6	6	6	6	6	6	6	6	6	6	6	70	74	79
General expenses	507	507	507	507	507	507	507	507	507	507	507	507	6,086	6,512	6,827
Cash Payments by Type	5,916	5,936	4,036	4,036	5,912	3,796	3,796	3,786	3,786	3,786	11,966	6,286	63,039	72,795	79,909
Other Cash Flows/Payments by Type															
Capital assets	1,656	1,656	1,656	1,656	1,656	1,656	1,656	1,656	1,656	1,656	1,656	1,656	19,874	20,561	21,692
Repayment of borrowing	–	–	–	–	–	250	–	–	–	–	–	250	500		
Other Cash Flows/Payments	–	–	–	–	–	–	–	–	–	–	–	–			
Total Cash Payments by Type	7,572	7,592	5,692	5,692	7,568	5,702	5,452	5,442	5,442	5,442	13,622	8,192	83,413	93,356	101,601
NET INCREASE/(DECREASE) IN CASH HELD	8,249	(2,360)	(760)	(460)	6,013	(70)	(420)	(210)	7,939	(1,110)	(8,690)	(3,109)	5,010	7,065	(1,708)
Cash/cash equivalents at the month/year begin:	4,000	12,249	9,889	9,128	8,668	14,682	14,611	14,191	13,981	21,920	20,809	12,119	4,000	9,010	16,075

	12,249	9,889	9,128	8,668	14,682	14,611	14,191	13,981	21,920	20,809	12,119	9,010	9,010	16,075	14,367
Cash/cash equivalents at the month/year end:															

References

1. Note that this section of Table SA 30 is deliberately not linked to Table A4 because timing differences between the invoicing of clients and receiving the cash means that the cashflow will differ from budgeted revenue, and similarly for budgeted expenditure.

3,985	3,985	3,985	3,985	3,985	3,985	3,985	3,985	3,985	3,875	47,710	53,609	53,609
(2,269)	231	(2,269)	(2,269)	(2,269)	(1,243)	(2,269)	(2,269)	(2,269)	4,846		3	2

Table 26: Monthly targets for revenue and cash flow (Support table A30)

12. COUNCILLOR AND BOARD MEMBER ALLOWANCES AND EMPLOYEE BENEFITS

NC077 Siyancuma - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No. 10	Salary	Contrib.	Allowances	Performance: Bonuses	In-kind benefits	Total Package
Rand per annum				1.			2.	3.
<u>Councillors</u>	4							
Speaker	5		–	–	–			–
Chief Whip			–	–	–			–
Executive Mayor		1	366,387	108,338	150,992			625,717
Deputy Executive Mayor			–	–	–			–
Executive Committee			–	–	–			–
Total for all other councillors		6	1,012,885	29,117	417,868			1,459,870
Total Councillors	9	7	1,379,272	137,455	568,860			2,085,587
<u>Senior Managers of the Municipality</u>	6							
Municipal Manager (MM)			300,000	105,372	194,628	25,000	–	625,000
Chief Finance Officer			304,860	–	34,800	–	–	339,660
Deputy City Manager - Governance						27,310	–	

			327,720	98,400	182,760		636,190
Deputy City Manager - Procurement & Infrastructure			178,680	82,320	179,580	14,890	455,470
Deputy City Manager - Health, Safety & Social Issues			-	-	-	-	-
Deputy City Manager - Corporate & Human Resources			-	-	-	-	-
List of each official with packages >= senior manager							
Head: Internal Audit & Performance Management			-	-	-	-	-
Head: Geographical Information & Policy			-	-	-	-	-
Head Office of Intergovernmental & Governance Relations			-	-	-	-	-
Total Senior Managers of the Municipality	9	-	-	-	-	-	-
A Heading for Each Entity	7, 8		-	-	-	-	-
List each member of board by designation			-	-	-	-	-
Chief Executive Officer (CEO)			-	-	-	-	-
			-	-	-	-	-
Total for municipal entities	9	-		-	-	-	-

			-		-			
			-	-	-	-	-	-
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION		7	-	-	-	-	-	-

References

1. Pension and medical aid
2. If benefits in kind are provided (e.g. provision of living quarters) the full market value must be shown as the cost to the municipality
3. Total package must equal the total cost to the municipality
4. List each political office bearer by designation. Provide a total for all other councillors
5. Political office bearer is defined in MFMA s 1: speaker, executive mayor, deputy executive mayor, member of executive committee, mayor, deputy mayor, member of mayoral committee, the councillor designated to exercise powers and duties of mayor (MSA s 57)
6. Also list each senior manager reporting to MM by designation and each official with package >= senior manager by designation
7. List each entity where municipality has an interest and state percentage ownership and control
8. List each senior manager reporting to the CEO of an Entity by designation
9. Must reconcile to relevant section of Table A24
10. Must reconcile to totals shown for the budget year of Table A22

Table 27: Salaries, allowances & benefits (political office bearers/councilors/senior managers)(Supprt Table A23)

NC077 Siyancuma - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand		A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)	1	1,168	1,463	1,379	1,760		1,363	1,764	1,887	2,019
Salary										

Pension Contributions	520	26	124	323	-	299	-	-	-
Medical Aid Contributions	18	14	14	151	-	147	-	-	-
Motor vehicle allowance	56	450	460	-	-	-	51	54	58
Cell phone allowance	94	112	108	-	-	-	120	128	137
Housing allowance	-	-	-	-	-	-	-	-	-
Other benefits or allowances	-	-	1	1	-	-	1	-	-
In-kind benefits	-	-	-	-	-	-	-	-	-
Sub Total - Councillors	1,857	2,064	2,086	2,235	-	1,809	1,935	2,069	2,214
% increase		11.2%	1.0%	7.1%	(100.0%)	-	7.0%	6.9%	7.0%
Senior Managers of the Municipality									
Salary	975	1,212	573	-	-	-	1,902	2,012	2,089
Pension Contributions	241	246	94	-	-	-	339	354	374
Medical Aid Contributions	85	87	25	-	-	-	-	-	-
Motor vehicle allowance	794	809	259	-	-	-	590	624	685
Cell phone allowance	-	-	-	-	-	-	-	-	-
Housing allowance	-	-	-	-	-	-	-	-	-

		150	150	106						
		47	24	36	-	-		46	58	65
Performance Bonus		-	-	-	-	-		-	-	-
Other benefits or allowances		-	-		-	-		-	-	-
In-kind benefits										
Sub Total - Senior Managers of Municipality		2,292	2,528	1,094	-	-	-	2,877	3,048	3,213
% increase	4		10.3%	(56.7%)	(100.0%)	-	-	-	5.9%	5.4%
<u>Other Municipal Staff</u>										
Basic Salaries and Wages			10,194	11,080	15,953	15,953		15,575	16,688	17,952
Pension Contributions			1,858	2,126	2,463	2,463		2,619	2,811	3,009
Medical Aid Contributions			1,121	706	998	998		1,205	1,290	1,392
Motor vehicle allowance			2,658	2,122	3,024	3,024		928	1,000	1,051
Cell phone allowance			-	-	-	-		70	74	80
Housing allowance			386	357	403	403		397	424	454
Overtime			828	944	969	969		765	819	856
Performance Bonus				1,059	1,028	1,028		1,018	1,080	1,150
Other benefits or allowances						482		582	623	734

			282	1,089	482					
In-kind benefits										
		-	17,327	19,482	25,320	25,320	-	23,159	24,811	26,677
Sub Total - Other Municipal Staff										
			-	12.4%	30.0%	-	(100.0%)	-	7.1%	7.5%
% increase	4									
		4,148	21,920	22,662	27,554	25,320	1,809	27,971	29,928	32,105
Total Parent Municipality										
			428.4%	3.4%	21.6%	(8.1%)	(92.9%)	1,446.5%	7.0%	7.3%
<u>Board Members of Entities</u>										
		-	-	-	-	-	-	-	-	-
Salary		-	-	-	-	-	-	-	-	-
Pension Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Motor vehicle allowance		-	-	-	-	-	-	-	-	-
Cell phone allowances		-	-	-	-	-	-	-	-	-
Housing allowance		-	-	-	-	-	-	-	-	-
Board Fees		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
In-kind benefits		-	-	-	-	-	-	-	-	-
Sub Total - Board Members of Entities		-	-	-	-	-	-	-	-	-
% increase	4		-	-	-	-	-	-	-	-

<u>Senior Managers of Entities</u>										
Salary	-	-	-	-	-	-	-	-	-	-
Pension Contributions	-	-	-	-	-	-	-	-	-	-
Medical Aid Contributions	-	-	-	-	-	-	-	-	-	-
Motor vehicle allowance	-	-	-	-	-	-	-	-	-	-
Cell phone allowances	-	-	-	-	-	-	-	-	-	-
Housing allowance	-	-	-	-	-	-	-	-	-	-
Performance Bonus	-	-	-	-	-	-	-	-	-	-
Other benefits or allowances	-	-	-	-	-	-	-	-	-	-
In-kind benefits	-	-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Entities	-	-	-	-	-	-	-	-	-	-
% increase	4	-	-	-	-	-	-	-	-	-
<u>Other Staff of Entities</u>										
Basic Salaries and Wages	-	-	-	-	-	-	-	-	-	-
Pension Contributions	-	-	-	-	-	-	-	-	-	-
Medical Aid Contributions	-	-	-	-	-	-	-	-	-	-
Motor vehicle allowance	-	-	-	-	-	-	-	-	-	-
Cell phone allowances	-	-	-	-	-	-	-	-	-	-
Housing allowance	-	-	-	-	-	-	-	-	-	-
Overtime	-	-	-	-	-	-	-	-	-	-

Performance Bonus		-	-	-	-	-	-	-	-	-
Other benefits or allowances		-	-	-	-	-	-	-	-	-
In-kind benefits		-	-	-	-	-	-	-	-	-
Sub Total - Other Staff of Entities		-	-	-	-	-	-	-	-	-
% increase	4									
Total Municipal Entities		-	-	-	-	-	-	-	-	-
TOTAL SALARY, ALLOWANCES & BENEFITS		4,148	21,920	22,662	27,554	25,320	1,809	27,971	29,928	32,105
% increase	4		428.4%	3.4%	21.6%	(8.1%)	(92.9%)	1,446.5%	7.0%	7.3%
TOTAL MANAGERS AND STAFF	5	2,292	19,855	20,576	25,320	25,320	-	26,036	27,859	29,890

References

1. Include 'Loans and advances' where applicable if any reportable amounts until phased compliance with s164 of MFMA achieved

2. s57 of the Systems Act

3. If benefits in kind are provided (e.g. provision of living quarters) the full market value must be shown as the cost to the municipality

4. B/A, C/B, D/C, E/C, F/C, G/D, H/D, I/D

5. Must agree to the sub-total appearing on Table A1 (Employee costs)

Column Definitions:

A, B and C. Audited actual as per the audited financial statements. If audited amounts are unavailable, unaudited amounts must be provided with a note stating these are unaudited

D. The original budget approved by council for the budget year.

E. The budget for the budget year as adjusted by council resolution in terms of section 28 of the MFMA.

F. An estimate of final actual amounts (pre audit) for the current year at the point in time of preparing the budget for the budget year. This may differ from E.

G. The amount to be appropriated for the budget year.

H and I. The indicative projection

Table 28: Councillor and board member allowances and employee benefits (Support Table A22)

13. ANNUAL BUDGETS AND SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLANS – INTERNAL DEPARTMENTS

In terms of Section 53 (1) (c) (ii) of the MFMA, the Service Delivery and Budget Implementation Plan (SDBIP) is defined as a detailed plan approved by the mayor of a municipality for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate the following –

- (a) Projections for each month of
 - Revenue to be collected, by source; and
 - Operational and capital expenditure, by vote.
- (b) Service delivery targets and performance indicators for each quarter, and
- (c) Other matters prescribed.

The Executive Mayor, in accordance with Section 53 of the MFMA, is expected to approve the SDBIP within 28 days after the approval of the budget. In addition, the Executive Mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after its approval.

The SDBIP gives effect to the Integrated Development Plan and the budget of the municipality. It is an expression of the objectives of the Municipality in quantifiable outcomes which will be implemented by the administration for the financial period from 1 July 2011 to 30 June 2012 (the Municipality's financial year). It includes the service delivery targets and performance indicators for each quarter which should be linked to the performance agreements of senior management. It therefore facilitates oversight over financial and non-financial performance of the municipality and allows the Municipal Manager to monitor the performance of the Executive Directors, the Mayor/Council to monitor the performance of the Municipal manager, and the Community to monitor the performance of the Municipality Government.

The SDBIP for the 2011/2012 financial year will be approved by the Executive Mayor on the 30th of June 2011 following approval of the Budget.

14. CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS

NC077 Siyancuma - Supporting Table SA33 Contracts having future budgetary implications

Description	Ref	Preceding Years	Current Year 2010/11	2011/12 Medium Term Revenue & Expenditure Framework			Forecast 2014/15	Forecast 2015/16	Forecast 2016/17	Forecast 2017/18	Forecast 2018/19	Forecast 2019/20	Forecast 2020/21	Total Contract Value
		Total	Original Budget	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
R thousand	1,3													
Parent Municipality:														
Revenue Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditure Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Operating Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditure Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Parent Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
-														
Entities:														
Revenue Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditure Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Operating Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditure Obligation By Contract	2													

Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Capital Expenditure Implication	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Entity Expenditure Implication	-	-	-	-	-	-	-	-	-	-	-	-	-	-

References

1. Total implication for all preceding years to be summed and total stated in 'Preceding Years' column
2. List all contracts with future financial obligations beyond the three years covered by the MTREF (MFMA s33)

3. For municipalities with approved total revenue not exceeding R250 m - all contracts with an annual cost greater than R500 000. For municipalities with approved total revenue greater than R250 m - all contracts with an annual cost greater than R1million. For municipalities with approved total revenue greater than R500 m - all contracts with an annual cost greater than R5 million

Table 29: Contracts having future budgetary implications (Support Table A33)

15. ANNUAL BUDGETS AND SERVICE DELIVERY AGREEMENTS (SDA) – MUNICIPAL ENTITIES

None.

16. RECONCILIATION OF IDP STRATEGIC OBJECTIVES AND CAPITAL BUDGET

NC077 Siyancuma - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

[illegible]

check capital balance	-	0	-	-	-	-	(0)	-	1
--------------------------	---	---	---	---	---	---	-----	---	---

Table 34: Reconciliation of IDP strategic objectives and budget (capital expenditure) (Support Table A6)

17. LEGISLATION COMPLIANCE STATUS

1. Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

- **Budget and Treasury Office**
A budget office and Treasury office has been established in accordance with the MFMA.
- **Budgeting**
The annual budget is prepared in accordance with the requirements prescribed by National Treasury and the MFMA.
- **Financial Reporting**
100% compliance with regards to monthly, quarterly and annual reporting to the Executive Mayor, Mayoral Committee, Council, Provincial and National Treasury.
- **Annual Report**
The annual report is prepared in accordance with the MFMA and National Treasury requirements.
- **Municipal Entities**
No municipal entities.
- **Internship Programme**
Siyancuma is participating in the Municipal Financial Management Internship Programme and has employed three interns undergoing training in various finance department.

18. NATIONAL TREASURY DIRECTIVES

Key issues addressed in National Treasury Circular 51: Municipal Budget Circular for the 2010 MTREF – refer Annexure 21

1. Municipalities' role in employment creation

Underemployment, precarious employment (in the informal sector) and unemployment will continue to grow, putting further pressure on wage levels that are under stress, given cost of living increases and inflation generally. Hence, the percentage of the population living in poverty will continue to increase faster than the population finding employment at a living wage.

A major challenge has been to facilitate and encourage semi and unskilled labour absorptive growth. Expanded Public Works Programme (EPWP):

The creation of short term job opportunities through the EPWP is identified as one of the top 20 Strategic Priorities (indicator 1A.4) in the Siyancuma Municipality's Integrated Development Plan (IDP).

A corporate job opportunity target is set for the medium term cycle and revised annually. This target is proportionately distributed through implementing line departments to ensure service delivery and capital projects create EPWP jobs wherever appropriate.

The annual targets for the current medium term cycle are as follows:

- 2010/2011 : None
- 2011/2012 : 100 EPWP Job Opportunities
- 2012/2013 : None

The maximization of labour intensive methods is driven through the SCM processes within the Municipality. Job creation targets are specified in tender documents where possible to regulate the use of temporary labour.

2. Procurement reforms and fighting corruption

Corruption

Siyancuma has a centralized procurement department which operates in accordance its Supply Chain Management (SCM) policies. With regard to the procurement of goods and services up to a value of R 200 000, the buyers are placed in commodities and are rotated on an annual basis.

Compliance

The Municipality's SCM policy is drafted in accordance with legislation. The supply chain processes are linked to this policy and each process is followed and monitored through regular internal, external and ISO audits. The SCM department does not specify nor dictate to the requisitioning line department as to what the specifications of any product are. The SCM function is an independent enabler in the process to ensure fairness and transparency.

3. Eskom bulk tariff increases

The proposed revisions to the tariffs have been formulated in accordance with the Municipality of Siyancuma Tariff and Rates Policy and comply with Section 74 of the Municipal Systems Act (MSA) as well as the recommendations of the National Energy Regulator of South Africa (NERSA). The Electricity Regulation Act requires that proposed revisions to the electricity consumption based tariffs be submitted to the Regulator for approval prior to implementation. Provisional approval will therefore be requested with the express proviso that any alterations required by Council will be submitted to the Regulator as soon as possible.

Guidelines for the municipal electricity tariff increase were used as stipulated in Circular 51 issued by National Treasury.

4. Water tariffs must be cost reflective

The municipality's water tariffs are cost reflective to the extent that the current cost of water is covered by current revenue (taking due cognizance of the cross-subsidization from sanitation at the moment). The water tariffs do not, however, allow for the cost of future infrastructure, as no or minimal provision is made for reserves to fund future projects. Changes to the pricing strategy approach, i.e. to spread the impact on consumers over a period of time, will be dependent on the overall approach of the

The water tariffs are already structured to protect basic levels of service and to encourage efficient and sustainable consumption.

5. Implementation of the Municipal Property Rates Act

The ratios prescribed in the regulations have been complied with.

6. Providing clean water and managing waste water

The Municipality of Siyancuma performs the roles of both the Water Service Authority and Water Service Provider i.e. actually manages the provision of drinking water and treatment of wastewater.

Blue Drop Status

The Municipality participates in the blue drop status and the compliance thereof. The Municipality is in the process of submitting repairs and maintenance plans in addition to the above. In most instances the Municipality is complying with the water quality standards.

Green Drop Status

This is not yet applicable to our Municipality.

Brief outline of the problems

In both instances the biggest problem relates to inadequate asset management, i.e. the refurbishment of aging infrastructure and maintenance of existing infrastructure. The problem is further exacerbated by the expanding developments which are placing further pressure on the existing infrastructure. Both asset management and manpower capacity are impacted upon by budgetary constraints.

Unallocated ward allocations

None.

7. New office buildings

The municipality has no new office buildings on its capital budget for the MTREF period.

8. Phasing in of formats and tables – Repairs and Maintenance

NT Circular 48 stipulated that repairs and maintenance 'must be broken-up into component expenditure types for the 2011/2012 budget' and not reported on as a subjective category. This was further emphasized in Circular 51, section 6.3.3.

In order for the municipality to be compliant, a rework of the repairs and maintenance subjective category had to be undertaken. A new allocation structure was created to allocate the budgetary provision by cost element or 'component expenditure' for the 2011/2012 budget process.

19. CAPITAL EXPENDITURE DETAILS

NC077 Siyancuma - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project R thousand	Ref	Program/Project description	Project number	IDP Goal code 3.	Asset Class 4.	Asset Sub-Class 4.	Total Project Estimate	Prior year outcomes		2011/12 Medium Term Revenue & Expenditure Framework			Project information	
								Audited Outcome 2009/10	Current Year 2010/11 Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	Ward location	New or renewal
5					Examples	Examples								
Parent municipality: List all capital projects grouped by Municipal Vote														
Planning & Development		Cemeteries								360	-	-		
Waste Management		Dumping site								170	-	-		
Water		Water reticulation										-		
Road Transport		Tarring of roads								220	-	-		
Electricity		High mast lighting								220	-	-		
										350	-	-		
										60	-	-		

										17,981	20,561	21,692		
										4,952	–	–		
Total Capital expenditure	1									24,312	20,561	21,692		
Entities: <i>List all capital projects grouped by Entity</i>														
Entity A														
Water project A														
Entity B														
Electricity project B														
Total Capital expenditure	2													

References

1. Must reconcile with Budgeted Capital Expenditure

2. Must reconcile with table A34

3. As per Table A6

4. As per Table 34

5. Projects that fall above the threshold values applicable to the municipality as identified in regulation 13 of the Municipal Budget and Reporting Regulations must be listed individually. Other projects by programme by Vote

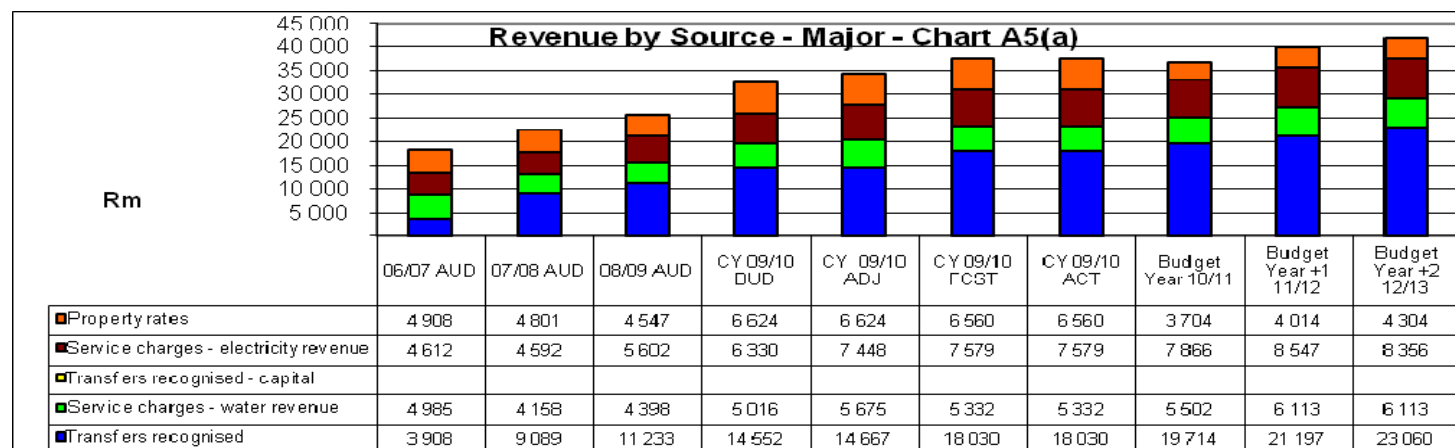
Table 35: Capital budget detail (Support Table A36)

Note: Refer to Annexure 1 for detail of all 2011/2012 capital projects.

20. OTHER SUPPORTING DOCUMENTS

NC077 Siyathemba - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)																	
Description	Ref	Executive & Council	Budget & Treasury Office	Corporate Services	Planning & Development	Health	Community & Social Services	Housing	Public Safety	Sport and Recreation	Environmental Protection	Waste Management	Waste Water Management	Road Transport	Water	Electricity	Total
R thousand	1																
Revenue By Source																	
Property rates		–	4 808	–	–	–	–	–	–	–	–	–	–	–	–	–	4 808
Property rates - penalties & collection charges		–	12	–	–	–	–	–	–	–	–	–	–	–	–	–	12
Service charges - electricity revenue		–	–	–	–	–	–	–	–	–	–	–	–	–	–	7 866	7 866
Service charges - water revenue		–	–	–	–	–	–	–	–	–	–	–	–	–	5 502	–	5 502
Service charges - sanitation revenue		–	–	–	–	–	–	–	–	–	–	6 270	–	–	–	–	6 270
Service charges - refuse revenue		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment		–	500	–	22	–	–	40	–	22	–	–	–	–	–	–	584
Interest earned - external investments		–	65	–	–	–	–	–	–	–	–	–	–	–	–	–	65
Interest earned - outstanding debtors		–	625	–	–	–	–	–	–	–	–	–	–	–	–	–	625
Dividends received		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines		–	17	–	–	–	5	–	175	–	–	–	–	–	–	–	197
Licences and permits		–	–	–	–	–	–	–	15	–	–	–	–	–	–	–	15
Agency services		–	–	–	–	–	–	–	1 523	–	–	–	–	–	–	–	1 523
Other revenue		25	113	–	7	–	24	–	500	–	–	30	–	–	180	1 544	2 423
Transfers recognised - operational		618	9 979	–	870	–	350	–	–	–	–	3 397	–	–	1 853	125	17 191
Gains on disposal of PPE		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		643	16 119	–	899	–	379	40	2 213	22	–	9 697	–	–	7 535	9 535	47 082
Expenditure By Type																	
Employee related costs		1 080	6 236	–	4 150	–	580	–	1 235	1 057	–	3 564	–	–	1 499	844	20 245
Remuneration of councillors		700	–	–	–	–	–	–	–	–	–	–	–	–	–	–	700
Debt impairment		–	150	–	–	–	–	–	–	–	–	–	–	–	–	–	150
Depreciation & asset impairment		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Finance charges		–	97	–	291	–	–	–	–	–	–	50	–	–	–	54	492
Bulk purchases		–	–	–	–	–	–	–	–	–	–	–	–	–	200	4 779	4 979
Other materials		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Contracted services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and grants		415	750	–	870	–	–	–	–	–	–	1 590	–	–	1 800	1 544	6 969
Other expenditure		681	6 813	–	1 102	40	199	–	398	177	–	1 733	–	–	1 296	799	13 239
Loss on disposal of PPE		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure		2 876	14 046	–	6 413	40	779	–	1 634	1 234	–	6 938	–	–	4 795	8 020	46 774
Surplus/(Deficit)		(2 233)	2 073	–	(5 514)	(40)	(400)	40	579	(1 212)	–	2 759	–	–	2 740	1 515	308
Transfers recognised - capital		–	–	–	2 594	–	–	–	–	–	–	2 212	–	–	2 350	–	7 156
Contributions recognised - capital		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Contributed assets		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		(2 233)	2 073	–	(2 920)	(40)	(400)	40	579	(1 212)	–	4 971	–	–	5 090	1 515	7 464
References																	

Table 36: Financial Performance Budget (Revenue source/expenditure type & dept.) (Support Table A2)



Revenue by Source - Minor - Chart A6

	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
Interest earned- external investments		18	165	55	90	45	45	65	75	75
Fines	880	65	75	372	84	46	46	697	722	822
Other revenue	1 474	2 133	224	400	327	259	259	517	566	572
Service charges- refuse	1 908	1 360	1 633	1 635	1 935	1 779	1 779	2 125	2 800	2 500
Rental of facilities and equipment	242	469	472	545	691	663	663	584	626	626
Service charges- other	59	83	96	251	139	113	113			
Interest earned- outstanding debtors	350	470	550	595	595	379	379	625	650	650
Service charges- sanitation revenue	4 004	3 387	3 780	4 004	4 004	4 019	4 019	4 145	4 791	4 428
Gains on disposal of PPE										
Licences and permits	1	1	1	13	3	1	1	15	18	18
Contributed assets										
Contributions										

